Fourth Quarter 2012 Earnings Conference Call

February 6, 2013

## Forward-Looking Statements

The following information contains forward-looking statements, including forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Such forward-looking statements include, but are not limited to, statements concerning Colfax's plans, objectives, expectations and intentions and other statements that are not historical or current facts. Forward-looking statements are based on Colfax's current expectations and involve risks and uncertainties that could cause actual results to differ materially from those expressed or implied in such forward-looking statements. Factors that could cause Colfax's results to differ materially from current expectations include, but are not limited to, factors detailed in Colfax's reports filed with the U.S. Securities and Exchange Commission including its 2011 Annual Report on Form 10-K under the caption "Risk Factors". In addition, these statements are based on a number of assumptions that are subject to change. This presentation speaks only as of this date. Colfax disclaims any duty to update the information herein.

## Q4 and Full Year 2012 Results

## Q4 2012 Highlights

- Adjusted net income of $\$ 50.5$ million ( $\$ 0.42$ per share) compared to $\$ 14.4$ million ( $\$ 0.33$ per share) in Q4 2011
- Net sales of $\$ 1.03$ billion, a decrease of 2.1\% from Q4 2011 proforma net sales of $\$ 1.05$ billion (an organic decrease of $2.5 \%$ )
- Adjusted operating income of $\$ 88.9$ million compared to $\$ 22.2$ million in Q4 2011
- Fourth quarter gas- and fluid-handling orders of $\$ 520.3$ million compared to proforma orders of $\$ 499.0$ million in Q4 2011, an increase of $4.3 \%$ (an organic increase of 1.9\%)
- Gas- and fluid-handling backlog of $\$ 1.4$ billion at period end


## Full Year 2012 Highlights

- Adjusted net income of $\$ 159.8$ million ( $\$ 1.34$ per share) compared to $\$ 49.6$ million ( $\$ 1.12$ per share) in 2011
- Net sales of $\$ 3.9$ billion, an increase of $1.9 \%$ from full year 2011 proforma net sales of $\$ 3.8$ billion (an organic increase of $5.3 \%$ )
- Adjusted operating income of $\$ 334.9$ million compared to $\$ 77.3$ million in 2011
- Gas- and fluid-handling orders of $\$ 2.0$ billion compared to proforma orders of $\$ 1.925$ billion in 2011, an increase of $3.7 \%$ (organic increase of 2.8\%)


## Gas- and FluidHandling

## Gas- and Fluid-Handling Q4 2012 Highlights

- Net sales of $\$ 514.4$ million compared to proforma net sales of $\$ 530.3$ million in Q4 2011, a decrease of $3.0 \%$ (an organic decrease of 2.9\%)
- Adjusted segment operating income of $\$ 62.4$ million and adjusted segment operating income margin of $12.1 \%$
- Q4 2012 orders of $\$ 520.3$ million compared to proforma orders of $\$ 499.0$ million in Q4 2011, an increase of 4.3\% (an organic increase of $1.9 \%$ )
- Backlog of $\$ 1.4$ billion at period end


## Gas- and Fluid-Handling Full Year 2012 Highlights

- Net sales of $\$ 1.901$ billion compared to proforma net sales of $\$ 1.757$ billion in 2011, an increase of $8.2 \%$ (an organic increase of $9.2 \%$ )
- Adjusted segment operating income of $\$ 215.7$ million and adjusted segment operating income margin of 11.3\%
- Orders of $\$ 2.0$ billion compared to proforma orders of $\$ 1.925$ billion in 2011, an increase of $3.7 \%$ (an organic increase of $2.8 \%$ )


## Orders and Backlog

## Orders ${ }^{(1)}$

## Backlog ${ }^{(1)}$


(1) Order and backlog data for the periods prior to Q2 2012 are presented on a proforma basis. Note: Dōllars in millions (unaudited).

## Revenue


(1) Q4 2011 and YTD 2011 sales are presented on a proforma basis.

Afternarket Revenue - 2012


Geographic Exposure - 2012


## Q4 2012 Sales and Orders by End Market

## Salest \$514.44 million



|  | Total Growth <br> $\frac{\text { Decline) }}{}$ | $\frac{\text { Organic Growth }}{\text { (Decline) }}$ |
| :--- | :---: | :---: |
| Power Generation | $1.6 \%$ | $1.6 \%$ | |  |
| :--- |
| Petrochemical |
| Marine |
| Mining |
|  <br> Other |
|  |
| Total |

## Ordersu \$520,3 millinn



|  | Total (Decline) Growth | Organic (Decline) Growth |
| :---: | :---: | :---: |
| Power Generation | (11.3)\% | (10.7)\% |
| Oil, Gas \& |  |  |
| Petrochemical | 3.8 \% | 6.5 \% |
| Marine | 4.2 \% | 2.2 \% |
| Mining | 50.0 \% | 54.4 \% |
| General Industrial \& |  |  |
| Other | 14.1 \% | 0.6 \% |
| Total | 4.3 \% | 1.9 \% |

## Full Year 2012 Sales and Orders by End Market

## Sales: $\$ 1,901,1$ million



|  | Total Growth <br> (Decline) | Organic Growth <br> (Decline) |
| :--- | :---: | :---: |
| Power Generation | $13.8 \%$ | $15.3 \%$ |
|  <br> Petrochemical | $8.3 \%$ | $4.9 \%$ |
| Marine | $(7.5) \%$ | $(3.7) \%$ |
| Mining | $15.5 \%$ | $21.9 \%$ |
|  <br> Other | $7.4 \%$ | $8.8 \%$ |
| Total | $\mathbf{8 . 2} \%$ | $\mathbf{9 . 2} \%$ |

## Ordersj $\$ 1,996.0$ million



|  | Total Growth (Decline) | Organic Growth (Decline) |
| :---: | :---: | :---: |
| Power Generation | 8.0 \% | 9.6 \% |
| Oil, Gas \& Petrochemical | 1.3 \% | (8.0)\% |
| Marine | (2.1)\% | 1.8 \% |
| Mining | 8.6 \% | 15.7 \% |
| General Industrial \& Other | 1.4 \% | 0.3 \% |
| Total | 3.7 \% | 2.8 \% |

## Power Generation Market Perspective

Sales \＆Orders Growth（Decline）

Colfax 2012
Sales Split


Colfax 2012 Orders Split
－Served by both Howden and Colfax Fluid Handling
－Driven by global fundamental undersupply of electricity
－Growth is strong in China，South Africa and South East Asia


# Oil, Gas \& Petrochemical Market Perspective 

Sales \& Orders (Decline) Growth

Colfax 2012
Sales Split


Colfax 2012 Orders Split


## Marine Market Perspective

Sales \& Orders Growth (Decline)

|  | Q4 2012 vs. Q4 2011 |  | YTD 2012 vs. YTD 2011 |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Total | Organic | Total | Organic |
| Sales | $6.0 \%$ | $6.6 \%$ | $(7.5) \%$ | $(3.7) \%$ |
| Orders | $4.2 \%$ | $2.2 \%$ | $(2.1) \%$ | $1.8 \%$ |

## Highlights

Colfax 2012

- Primarily served by Colfax Fluid Handling
- New ship build is down from 2011 peak
- Q4 orders strong for oil \& gas service vessels




## Mining Market Perspective

## Sales \& Orders (Decline) Growth

Colfax 2012
Sales Split


Colfax 2012
Orders Split
Colfax 2012
Orders Split


## Highlights

- Primarily served by Howden
- Driven by demand of mined resources, including: coal, iron ore, copper, gold, nickel and potash
- Received largest order in at least the past 15 years during quarter


## General Industrial \＆Other Market Perspective

> Sales \& Orders Growth

|  | Q4 2012 vs．Q4 2011 |  | YTD 2012 vs．YTD 2011 |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Total | Organic | Total | Organic |
| Sales | $7.9 \%$ | $4.1 \%$ | $7.4 \%$ | $8.8 \%$ |
| Orders | $14.1 \%$ | $0.6 \%$ | $1.4 \%$ | $0.3 \%$ |

## Highlights

Colfax 2012
Sales Split


Colfax 2012
Orders Split


## Fabrication Technology

## Fabrication Technology Q4 2012 Highlights

- Net sales of $\$ 513.0$ million compared to proforma net sales of $\$ 519.5$ million in Q4 2011, a decrease of $1.3 \%$ (an organic decline of $2.2 \%$ )
- Adjusted segment operating income of $\$ 33.9$ million and adjusted operating income margin of 6.6\%
- Soldexa contributed $\$ 3$ million in operating profit before approximately $\$ 5$ million in transaction and acquisition accounting expenses
- Balance of platform operating income margin of $7.2 \%$, reduced largely by lower fixed cost absorption on inventory reduction and expenses to finalize and launch new Warrior equipment line.
- Revenue and operating income negatively impacted by the start up of a new consumables facility in the U.S.


## Fabrication Technology Full Year 2012 Highlights

- Net sales of $\$ 2.0$ billion, a decrease of $3.3 \%$ compared to proforma 2011 sales (an organic increase of $2.0 \%$ )
- Adjusted segment operating income of $\$ 157.2$ million and adjusted operating income margin of $7.8 \%$
- Higher consumable volumes in North America, South America and Russia


## Revenue



Revenue - 2012

(1) Q4 2011 and YTD 2011 sales are presented on a proforma basis.

Note: Dollars in millions (unaudited).

## Results of <br> Operations

## I ncome Statement Summary <br> (unaudited)

Three Months Ended

|  | December 31, 2012 |  | December 31, 2011 |  |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | \$ | 1,027.4 | \$ | 177.8 |
| Gross profit | \$ | 307.6 | \$ | 61.5 |
| \% of sales |  | 29.9 \% |  | 34.6 \% |
| SG\&A expense | \$ | 234.3 | \$ | 39.4 |
| \% of sales |  | 22.8 \% |  | 22.2 \% |
| Adjusted operating income | \$ | 88.9 | \$ | 22.2 |
| \% of sales |  | 8.7 \% |  | 12.5 \% |
| Adjusted net income | \$ | 50.5 | \$ | 14.4 |
| \% of sales |  | 4.9 \% |  | 8.1 \% |
| Adjusted net income per share | \$ | 0.42 | \$ | 0.33 |

## I ncome Statement Summary

## (unaudited)

|  | Year Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | December 31, 2012 |  | December 31, 2011 |  |
| Net sales | \$ | 3,913.9 | \$ | 693.4 |
| Gross profit | \$ | 1,152.1 | \$ | 240.1 |
| \% of sales |  | 29.4 \% |  | 34.6 \% |
| SG\&A expense | \$ | 895.5 | \$ | 162.8 |
| \% of sales |  | 22.9 \% |  | 23.5 \% |
| Adjusted operating income | \$ | 334.9 | \$ | 77.3 |
| \% of sales |  | 8.6 \% |  | 11.1 \% |
| Adjusted net income | \$ | 159.8 | \$ | 49.6 |
| \% of sales |  | 4.1 \% |  | 7.2 \% |
| Adjusted net income per share | \$ | 1.34 | \$ | 1.12 |

## Appendix

## Disclaimer

Colfax has provided financial information that has not been prepared in accordance with GAAP. These non-GAAP financial measures are adjusted net income, adjusted net income per share, projected adjusted net income per share, adjusted operating income, organic sales growth (decline) and organic order growth (decline). Adjusted net income, adjusted net income per share, projected adjusted net income per share and adjusted operating income exclude asbestos coverage litigation expense, expenses related to major restructuring programs or any additional structural changes announced in the future, expenses related to the Charter acquisition and significant year-one fair value adjustment amortization expense. The effective tax rates used to calculate adjusted net income and adjusted net income per share are $\mathbf{1 5 \%}$ and $\mathbf{2 5 \%}$ for the fourth quarter and full year ended December 31, 2012, respectively, and $\mathbf{3 0 . 5 \%}$ for both the fourth quarter and full year ended December 31, 2011. Projected adjusted earnings per share was calculated using a 31\% effective tax rate for 2013. Organic sales growth (decline) and organic order growth (decline) exclude the impact of bolt-on acquisitions and foreign exchange rate fluctuations and are presented on a proforma basis (the proforma comparison includes the 2011 sales and orders for Howden and ESAB, excluding the first 12 days of the year to date reporting period). These non-GAAP financial measures assist Colfax in comparing its operating performance on a consistent basis because, among other things, they remove the impact of asbestos insurance coverage issues, costs related to the Charter acquisition, major restructuring programs and significant year-one fair value adjustment amortization expense.

Sales and order information by end market are estimates. We periodically update our customer groupings order to refine these estimates.

## Non-GAAP Reconciliation

## (unaudited)

|  | Three Months Ended |  |  |  | Year Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | December 31, 2012 |  | December 31, 2011 |  | December 31, 2012 |  | December 31, 2011 |  |
| Adjusted Net I ncome and Adjusted Net Income Per Share |  |  |  |  |  |  |  |  |
| Net income (loss) attributable to Colfax Corporation | \$ | 19,736 | \$ | $(16,080)$ | \$ | $(64,402)$ | \$ | 4,555 |
| Restructuring and other related charges |  | 16,994 |  | 2,162 |  | 60,060 |  | 9,680 |
| Charter acquisition-related expense |  | - |  | 25,324 |  | 43,617 |  | 31,052 |
| Fair value adjustments - ESAB/Howden backlog and inventory amortization expense |  | 15,614 |  | - |  | 78,196 |  | - |
| Asbestos coverage litigation expense |  | 4,147 |  | 2,246 |  | 12,987 |  | 10,700 |
| Tax adjustment(1) |  | $(6,022)$ |  | 767 |  | 29,297 |  | $(6,351)$ |
| Adjusted net income |  | 50,469 |  | 14,419 |  | 159,755 |  | 49,636 |
| Adjusted net income margin |  | 4.9 \% |  | 8.1 \% |  | 4.1 \% |  | 7.2 \% |
| Dividends on preferred stock |  | 5,072 |  | - |  | 18,951 |  | - |
| Adjusted net income available to Colfax Corporation common shareholders |  | 45,397 |  | 14,419 |  | 140,804 |  | 49,636 |
| Less: net income attributable to participating securities(2) |  | 5,831 |  | - |  | 18,087 |  | - |
|  | \$ | 39,566 | \$ | 14,419 | \$ | 122,717 | \$ | 49,636 |
| Weighted-average shares outstanding - diluted |  | 8,755 |  | 44,279,400 |  | 18,513 |  | 44,268,110 |
| Adjusted net income per share | \$ | 0.42 | \$ | 0.33 | \$ | 1.34 | \$ | 1.12 |
| Net income (loss) per share-basic (in accordance with GAAP) | \$ | 0.14 | \$ | (0.37) | \$ | (0.92) | \$ | 0.10 |
| Net income (loss) per share-diluted (in accordance with GAAP) | \$ | 0.13 | \$ | (0.37) | \$ | (0.92) | \$ | 0.10 |

(1) The effective tax rates used to calculate adjusted net income and adjusted net income per share are $15 \%$ and $25 \%$ for the fourth quarter and full year ended December 31,2012 , respectively, and $30.5 \%$ for both the fourth quarter and full year ended December 31, 2011.
(2) Adjusted net income per share was calculated consistently with the two-class method in accordance with GAAP as the Series A preferred stock are considered participating securities. Losses are not allocated to the preferred stock.

## Non-GAAP Reconciliation

## (unaudited)

|  | Q4 2012 |  |  |  |  |  |  |  |  |  |  | Q4 2011 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Gas and Fluid Handling |  |  | Fabrication Technology |  |  | Corporate and Other |  | Total Colfax Corporation |  |  | Fluid Handling |  |  | Corporate and Other |  | Total Colfax Corporation |  |  |
| Net sales |  | \$ | 514,433 |  | \$ 5 | 512,964 | \$ | - | \$ |  | 27,397 |  |  | 177,791 | \$ | - | \$ |  | 177,791 |
| Soldexa net sales |  |  |  |  |  | $\begin{array}{r} 21,602 \\ 491,362 \\ \hline \end{array}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Operating income (loss) |  | 39,405 | 7.7 \% |  | 20,306 | 4.0\% |  | $(7,543)$ |  | 52,168 | 5.1 \% |  | 23,171 | 13.0 \% |  | $(30,744)$ |  | $(7,573)$ | (4.3)\% |
| Charter acquisition-related expense |  | - |  |  | - |  |  | - |  | - |  |  | - |  |  | 25,324 |  | 25,324 |  |
| Restructuring and other related charges |  | 3,273 |  |  | 13,616 |  |  | 105 |  | 16,994 |  |  | 2,162 |  |  | - |  | 2,162 |  |
| Asbestos coverage litigation expense |  | 4,147 |  |  | - |  |  | - |  | 4,147 |  |  | 2,246 |  |  | - |  | 2,246 |  |
| Fair value adjustments - ESAB/Howden backlog and inventory amortization expense |  | 15,614 |  |  | - |  |  | - |  | 15,614 |  |  | - |  |  | - |  | - |  |
| Adjusted operating income (loss) |  | \$ 62,439 | 12.1 \% |  | 33,922 | 6.6 \% | \$ | $(7,438)$ | \$ | 88,923 | 8.7 \% |  | 27,579 | 15.5 \% | \$ | $(5,420)$ | \$ | 22,159 | 12.5 \% |

Add: Soldexa operating loss
Balance of platform adjusted operating income
$(1,531)$
$\xlongequal{\$ 35,453 \quad 7.2 \%}$

## Non-GAAP Reconciliation

## (unaudited)

|  | YTD Q4 2012 |  |  |  |  |  |  |  |  |  | YTD Q4 2011 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Gas and Fluid Handling |  | Fabrication Technology |  |  | Corporate and Other |  | Total Colfax Corporation |  |  | Fluid Handling |  |  | Corporate and Other |  | Total Colfax Corporation |  |  |
| Net sales | \$ 1, | 01,132 | \$ |  | 12,724 | \$ | - | \$ |  | 13,856 |  | \$ 6 | 693,392 | \$ | - | \$ |  | 693,392 |
| Operating income (loss) | 132,872 | 7.0 \% |  | 94,948 | 4.7 \% |  | $(87,811)$ |  | 140,009 | 3.6 \% |  | \$78,032 | 11.3 \% | \$ | $(52,126)$ |  | 25,906 | 3.7 \% |
| Charter acquisition-related expense | - |  |  | - |  |  | 43,617 |  | 43,617 |  |  | - |  |  | 31,052 |  | 31,052 |  |
| Restructuring and other related charges | 8,652 |  |  | 45,236 |  |  | 6,172 |  | 60,060 |  |  | 8,631 |  |  | 1,049 |  | 9,680 |  |
| Asbestos coverage litigation expense | 12,987 |  |  | - |  |  | - |  | 12,987 |  |  | 10,700 |  |  | - |  | 10,700 |  |
| Fair value adjustments - ESAB/Howden backlog and inventory amortization expense | 61,211 |  |  | 16,985 |  |  | - |  | 78,196 |  |  | - |  |  | - |  | - |  |
| Adjusted operating income (loss) | \$ 215, 722 | 11.3 \% |  | 157,169 | 7.8 \% | \$ | $(38,022)$ | \$ | 334,869 | 8.6 \% |  | \$ 97,363 | 14.0 \% | \$ | $(20,025)$ |  | 77,338 | 11.2 \% |

## Sales \& Order Growth

## (unaudited)

| Proforma for the three months ended December 31, 2011 | Net Sales |  |  | Orders |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | \$ | \% |  | \$ | \% |
|  | \$ | 1,049.8 |  | \$ | 499.0 |  |
| Components of Change: |  |  |  |  |  |  |
| Existing Businesses |  | (26.5) | (2.5)\% |  | 9.6 | 1.9 \% |
| Acquisitions |  | 34.2 | 3.3 \% |  | 22.1 | 4.4 \% |
| Foreign Currency Translation |  | (30.1) | (2.9)\% |  | (10.4) | (2.0)\% |
| Total |  | (22.4) | (2.1)\% |  | 21.3 | 4.3 \% |
| For the three months ended December 31, 2012 | \$ | 1,027.4 |  | \$ | 520.3 |  |


| Proforma as of and for the year ended December 31, 2011 | Net Sales |  |  | Orders |  |  | Backlog at Period End |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \$ |  | \% | \$ |  | \% | \$ |  | \% |
|  | \$ | 3,839.1 |  | \$ | 1,924.6 |  | \$ | 1,288.3 |  |
| Components of Change: |  |  |  |  |  |  |  |  |  |
| Existing Businesses |  | 202.2 | 5.3 \% |  | 54.0 | 2.8 \% |  | 117.5 | 9.1 \% |
| Acquisitions |  | 86.5 | 2.2 \% |  | 100.4 | 5.2 \% |  | 9.4 | 0.7 \% |
| Foreign Currency Translation |  | (213.9) | (5.6)\% |  | (83.0) | (4.3)\% |  | (33.8) | (2.6)\% |
| Total |  | 74.8 | 1.9 \% |  | 71.4 | 3.7 \% |  | 93.1 | 7.2 \% |
| As of and for the year ended December 31, 2012 | \$ | 3,913.9 |  | \$ | 1,996.0 |  | \$ | 1,381.4 |  |

## Balance Sheet

## (unaudited)

## ASSETS

CURRENT ASSETS:
Cash and cash equivalents
Trade receivables, less allowance for doubtful accounts of \$16,464 and \$2,578
Inventories, net
Other current assets
Total current assets
Property, plant and equipment, net
Goodwill
Intangible assets, net
Other assets
Total assets

## LIABILITIES AND EQUITY

CURRENT LIABILITIES:
Current portion of long-term debt
Accounts payable
Accrued liabilities
Total current liabilities
Long-term debt, less current portion
Other liabilities
Total liabilities

Preferred stock, \$0.001 par value; 20,000,000 and 10,000,000
shares authorized; 13,877,552 and none issued and outstanding
Common stock, \$0.001 par value; 400,000,000 and 200,000,000
shares authorized; 94,067,418 and 43,697,570 issued and outstanding
Additional paid-in capital
Accumulated deficit
Accumulated other comprehensive loss
Total Colfax Corporation equity
Noncontrolling interest
Total equity
Total liabilities and equity

December 31,

| December 31, |  |
| :---: | :---: |
| $2012 \quad 2011$ |  |


| \$ | 482,449 |  | \$ |
| ---: | ---: | ---: | ---: | 75,108


| \$ | 34,799 | \$ | 10,000 |
| :---: | :---: | :---: | :---: |
|  | 699,626 |  | 54,035 |
|  | 456,947 |  | 176,007 |
|  | 1,191,372 |  | 240,042 |
|  | 1,693,512 |  | 101,518 |
|  | 1,083,557 |  | 557,708 |
|  | 3,968,441 |  | 899,268 |

$\qquad$
-
011

|  | 94 |  | 44 |
| :---: | :---: | :---: | :---: |
|  | 2,197,694 |  | 415,527 |
|  | $(138,856)$ |  | $(55,503)$ |
|  | $(146,594)$ |  | $(170,793)$ |
|  | 1,912,352 |  | 189,275 |
|  | 243,934 |  | - |
|  | 2,156,286 |  | 189,275 |
| \$ | 6,124,727 | \$ | 1,088,543 |

## 2013 Outlook Summary

| Revenue Range |  |  |  |  |
| :--- | :--- | :--- | :--- | :---: |
| $\mathbf{2 0 1 3}$ Total (1) | $\$ 4.175$ billion | To | $\$ 4.250$ billion |  |


| EPS and Adjusted Net Income Range |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| $\mathbf{2 0 1 3}$ Net income per share | $\$ 1.40$ | To | $\$ 1.60$ |  |
| Adjusted net income | $\$ 186,600$ | To | $\$ 209,600$ |  |
| 2013 Adjusted net income per share ${ }^{(1)}$ | $\$ 1.70$ | To | $\$ 1.90$ |  |


| Assumptions |  |
| :--- | :--- |
| Asbestos coverage litigation | $\$ 5$ million |
| Asbestos liability and defense costs | $\$ 9$ million |
| Restructuring costs | $\$ 30$ million |
| Euro | $\$ 1.30$ |
| Tax rate - Adjusted basis/ GAAP | $\mathbf{3 0 - 3 1 \% / 3 3 \%}$ |
| Outstanding shares - common and <br> equivalents/ preferred | $\mathbf{9 6}$ million/ 13.9 million |

(1) Excludes impact of asbestos coverage litigation costs and restructuring charges.
(See Non-GAAP Reconciliation included in this Appendix)

## 2013 Outlook Summary

| Assumptions (continued) |  |
| :--- | :--- |
| Depreciation | $\$ 75$ million |
| Amortization | $\$ 40$ million |
| Interest Expense (based on LI BOR and <br> EURI BOR $=25 \mathrm{bps})$ | $\$ 90$ million |
| Capital Expenditures | $2.5 \%$ of revenue |
| Pension funding in excess of expense | $\$ 30$ million |
| Preferred dividend | $\$ 20$ million |

## 2013 Organic Growth Outlook

|  | 2013 Forecast Organic |
| :--- | :---: |
| Growth |  |$|$| (4)-0\% |
| :--- |
| Fluid handling |
| Howden |
| Fabrication Technology |

## 2013 Rollforward

|  |  |  | Adjusted Income |  |  | EPS Range |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Sales |  |  |  |  | Low | High |
| 2012 Actuals- sales/ adjusted operating income | \$ | 3,914,000 | \$ |  | 335,000 |  |  |
| ESAB/ Howden additional 2 weeks |  | 71,000 |  |  | 5,000 |  |  |
| Soldexa/ Covent incremental |  | 140,000 |  |  | 20,000 |  |  |
| Projected before growth/ cost actions |  | 4,125,000 |  |  | 360,000 |  |  |
| Organic revenue at 1\%; 20\% fall-through | 50,000 |  | 10,000 |  |  |  |  |
| Organic revenue at 3\%; 25\% fall-through |  | 125,000 |  |  | 31,000 |  |  |
| Cost actions | - | - | 55,000 |  | 65,000 |  |  |
|  | 4,175,000 | 4,250,000 | 425,000 |  | 456,000 |  |  |
| Interest expense |  |  | $(90,000)$ |  | $(90,000)$ |  |  |
| Tax |  |  | $(100,000)$ |  | $(108,000)$ |  |  |
| Noncontrolling interest |  |  | $(28,000)$ |  | $(28,000)$ |  |  |
| Adjusted net income- Colfax |  |  | 207,000 |  | 230,000 |  |  |
| Preferred dividends |  |  | $(20,400)$ |  | $(20,400)$ |  |  |
|  |  |  | \$ 186,600 | \$ | 209,600 | \$ 1.70 | \$ 1.90 |

(See Non-GAAP Reconciliation included in this Appendix)

## Non-GAAP Reconciliation

## (unaudited)

|  | $2013$ <br> EPS Range |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Projected net income per share - diluted | \$ | 1.40 | \$ | 1.60 |
| Restructuring costs |  | 0.27 |  | 0.27 |
| Asbestos coverage litigation |  | 0.05 |  | 0.05 |
| Tax adjustment |  | (0.02) |  | (0.02) |
| Projected adjusted net income per share - diluted | \$ | 1.70 | \$ | 1.90 |

