

FIRST QUARTER 2018 | EARNINGS CONFERENCE CALL

## Forward Looking Statements \＆ Non－GAAP Disclaimer

The following information may contain forward－looking statements，including forward－looking statements within the meaning of the U．S． Private Securities Litigation Reform Act of 1995．Such forward－looking statements include，but are not limited to，statements concerning Colfax＇s plans，objectives，expectations and intentions and other statements that are not historical or current fact．Forward－looking statements are based on Colfax＇s current expectations and involve risks and uncertainties that could cause actual results to differ materially from those expressed or implied in such forward－looking statements．Factors that could cause Colfax＇s results to differ materially from current expectations include，but are not limited to factors detailed in Colfax＇s reports filed with the U．S．Securities and Exchange Commission including its 2017 Annual Report on Form 10－K and Quarterly Report on Form 10－Q for the period ended March 30， 2018 under the caption＂Risk Factors．＂In addition，these statements are based on a number of assumptions that are subject to change．This press release speaks only as of the date hereof．Colfax disclaims any duty to update the information herein．

Colfax has provided in this press release financial information that has not been prepared in accordance with GAAP．These non－GAAP financial measures are adjusted net income，adjusted net income per share，projected adjusted net income per share，adjusted operating income，adjusted EBITDA，adjusted EBITDA margin，organic sales growth（decline），and organic order growth（decline）． Adjusted net income，adjusted net income per share，projected adjusted net income per share，adjusted operating income，adjusted EBITDA and adjusted EBITDA margin exclude Restructuring and other related items，Goodwill and intangible asset impairment charges， and Pension settlement loss，to the extent they impact the periods presented．Adjusted net income and adjusted net income per share also exclude the impact of acquisition－related amortization and gain or loss on short term investments，to the extent they impact the periods presented．The 2018 Adjusted EBITDA and adjusted EBITDA margin also exclude the gain or loss on short term investments，to the extent it impacts the periods presented．The effective tax rates used to calculate adjusted net income and adjusted net income per share are $21.1 \%$ for the first quarter of 2018 ，and $26.0 \%$ for the first quarter of 2017 ．Organic sales growth（decline）and organic order growth（decline）exclude the impact of acquisitions and foreign exchange rate fluctuations．These non－GAAP financial measures assist Colfax management in comparing its operating performance over time because certain items may obscure underlying business trends and make comparisons of long－term performance difficult，as they are of a nature and／or size that occur with inconsistent frequency or relate to discrete restructuring plans that are fundamentally different from the ongoing productivity improvements of the Company． Colfax management also believes that presenting these measures allows investors to view its performance using the same measures that the Company uses in evaluating its financial and business performance and trends．

Sales and order information by end market are estimates．We periodically update our customer groupings order to refine these estimates．

## Q1 2018 Highlights

- Exceeded financial performance expectations
- Good start, path to 18\%+ adjusted EPS improvement in 2018
- Strong Fabrication Technology growth and healthy outlook
- Howden stabilized, clear path to margin improvement
- Acquisitions from 2017 on track and building momentum


## FabTech Delivering Growth

- Delivering improvement in sales and adjusted operating margin
- Organic growth across most regions

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|Q32017 ■ Q4 2017 ■Q1 2018
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Adj. Operating
Margin Improvement
170 bps improvement


Fabrication Technology

- Q3 2017 - Q4 2017 ■ Q1 2018


## CBS Improving Our FabTech Business

New Opportunities Funnel Size (\$)

Oct 17 Nov 17 Dec 17 Jan 18 Feb 18 Mar 18

Number of Weekly Sales Calls


- CBS improving sales performance and customer experience in our North American business
- Implemented improved standard work for strategic account management and opportunity funnel
- Weekly sales call reviews and monthly funnel and growth bridges reviews
- Quarterly partner business reviews
- Improved customer experience processes
- Implemented Daily Management supported by root cause problem solving process
- Standard work for issue tracking and resolution
- Automated issue escalation process


## Air \& Gas Handling Progress

- Sales returned to growth; organic orders down as expected
- Industrial growth continues, Power markets stabilized, Oil \& Gas funnels continue to support a fundamentally improving market
- Margins on new orders improving backlog quality
- Restructuring actions progressing well
- Remain on target to deliver 2018 earnings growth


## Air \& Gas Handling Market Update



## Oil \& Gas orders:



## Power Generation orders:

- China new build pause in Q3 2017; expected to remain at current levels for the rest of 2018
- Aftermarket expected to be flat; increased opportunities in developing markets offset pressure in developed markets



## Acquisitions Supporting Growth

－Recent acquisitions on track to deliver commitment
－Synergies with core business driving additional growth opportunities；funnel synergies，complementary product portfolios，leveraging global coverage
－Acquisitions have provided additional momentum to DDA strategy
－Continuing to pursue an active pipeline of attractive bolt－on acquisitions
－New platforms remain a focus


Siemens
Turbo Equipment

## Q1 2018 Financial Highlights

\$Millions, except per share amounts

|  |  |  | - Sales increased 20\% yr-yr |
| :---: | :---: | :---: | :---: |
|  |  |  | - Acquisitions $+9 \%, \mathrm{FX}+6 \%$, Organic $+5 \%$ (FabTech $+6 \%$, Air \& Gas Handling $+2 \%$ ) |
|  | Q1 2017 | Q1 2018 |  |
| Net sales | \$734 | \$881 | - Gross profit increased \$31M, Operating profit up \$5M |
| Gross profit | \$240 | \$271 | - Benefit from volume increases, |
| Margin | 32.7\% | 30.7\% | acquisitions, restructuring |
| Adj Op Profit | \$65 | \$70 | - \$7M gain on sale of A\&GH facility |
| Margin | 8.9\% | 8.0\% | - Price / material inflation within FabTech, |
| Adj EBITDA | \$94 | \$107 | low-margin projects in Air \& Gas Handling delivered from backlog |
| Adjusted EPS | \$0.39 | \$0.48 | - New orders booked at healthier margins |
|  |  |  | - Q1 2018 adjusted EPS increased 23\% to \$0.48 |
|  |  |  | - Increased adjusted operating profit, higher acquisition-related amortization, lower tax rate |

## Q1 2018 Results：Fabrication Technology

\＄Millions

| Sales |  |  |  |
| :---: | :---: | :---: | :---: |
| \＄460．1 | \＄533．3 |  |  |
|  |  | Volume | 2．6\％ |
|  |  | Price | 3．8\％ |
|  |  | Acquisitions | 4．9\％ |
|  |  | FX Translation | 4．6\％ |
| Q1 2017 | Q1 2018 | Total Change | 15．9\％ |


－ $16 \%$ sales growth in the quarter， $6 \%$ core；growth across all products and most regions
－Margins sequentially improved 170 bps from Q4 2017
－Materials inflation continued in the quarter but offset with price

## Q1 2018 Results: Air \& Gas Handling

\$Millions


## Adjusted Operating Profit

| $\$ 22.8$ | $\$ 23.4$ |
| :---: | :---: |
| $8.3 \%$ | $6.7 \%$ |
| Q1 2017 | Q1 2018 |

- $27 \%$ sales growth in the quarter, $2 \%$ core; continued growth in General Industrial
- Lower margins due to facility sale gain being more than offset by low margin projects delivered out of backlog


## Q1 2018 Results: Air \& Gas Handling (con't)

\$Millions


## Backlog



- Order levels as expected in Q1
- Continued growth in Industrial applications
- No large Oil \& Gas projects
- China effect on New Build Power
- Clear line-of-sight to significant sequential strengthening in Q2


## Outlook

－Continuing to build momentum in FabTech
－Air \＆Gas Handling performance expected to improve in the second half， supported by restructuring actions and demonstrated improvement in project booked margins
－Active M\＆A pipeline focused on accelerating growth initiatives and adding a new platform
－Raising 2018 Adjusted EPS guidance range to $\$ 2.05$ to $\$ 2.20$


APPENDIX

## Q1 2018 Air \& Gas Handling Sales and Orders by End Market

| Sales: \$347.7 million |  |  |
| :---: | :---: | :---: |
| General Industrial 42\% | Mining <br> 6\% | Power Generation 33\% <br>  <br> hemical 9\% |
|  | Total (Decline) Growth | Organic (Decline) Growth |
| Power Generation | (3.1)\% | (18.6)\% |
| Oil, Gas \& Petrochemical | 26.2\% | 10.5\% |
| Mining | (2.2)\% | (9.0)\% |
| General Industrial \& Other | 78.0\% | 30.0\% |
| Total | 27.1\% | 2.4\% |

## Orders: $\$ 327.1$ million

| General Industrial 48\% |  | Power Generation 30\% <br> Oil, Gas, \& etrochemical 15\% |
| :---: | :---: | :---: |
|  | Total (Decline) Growth | Organic (Decline) Growth |
| Power Generation | (27.4)\% | (37.7)\% |
| Oil, Gas \& Petrochemical | (34.6)\% | (48.4)\% |
| Mining | 15.1\% | (12.1)\% |
| General Industrial \& Other | 49.0\% | 6.0\% |
| Total | (2.5)\% | (24.9)\% |

## Change in Sales, Orders and Backlog <br> (unaudited)

|  |  |  |  |  |  | and Ga | H | ing |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Net |  |  |  |  |  | klog at P | End |
|  |  | \$ | \% |  | \$ | \% |  | \$ | \% |
| As of and for the three months ended March 31, 2017 | \$ | 733.6 |  | \$ | 335.6 |  | \$ | 867.2 |  |
| Components of Change: |  |  |  |  |  |  |  |  |  |
| Existing Businesses ${ }^{(1)}$ |  | 36.1 | 4.9\% |  | (83.5) | (24.9)\% |  | (149.1) | (17.2)\% |
| Acquisitions ${ }^{(2)}$ |  | 68.8 | 9.4\% |  | 46.6 | 13.9\% |  | 101.9 | 11.8\% |
| Foreign Currency Translation |  | 42.4 | 5.8\% |  | 28.4 | 8.5\% |  | 69.5 | 8.0\% |
|  |  | 147.3 | 20.1\% |  | (8.5) | (2.5)\% |  | 22.3 | 2.6\% |
| As of and for the three months ended March 30, 2018 | \$ | 880.9 |  | \$ | 327.1 |  | \$ | 889.5 |  |

[^0]
## Non-GAAP Reconciliation

## (unaudited)

| Air and Gas Handling |  | Fabrication Technology |  |  | Corporate and Other |  | Total Colfax Corporation |  |  | Air and Gas Handling |  |  | Fabrication Technology |  |  | Corporate and Other |  | Total Colfax Corporation |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$347,652 |  |  | 533,273 |  | \$ | - |  | 880,925 |  |  | 273,569 |  |  | 460,061 |  | \$ | - |  | 733,630 |  |
| 17,884 | 5.1\% |  | 61,724 | 11.6\% |  | $(17,436)$ |  | 62,172 | 7.1\% |  | 20,792 | 7.6\% |  | 52,897 | 11.5\% |  | $(13,466)$ |  | 60,223 | 8.2\% |
| 5,498 |  |  | 2,414 |  |  | 17 |  | 7,929 |  |  | 2,031 |  |  | 2,742 |  |  | - |  | 4,773 |  |
| \$ 23,382 | 6.7\% | \$ | 64,138 | 12.0\% | \$ | $(17,419)$ | \$ | 70,101 | 8.0\% | \$ | 22,823 | 8.3\% | \$ | 55,639 | 12.1\% | \$ | $(13,466)$ | \$ | 64,996 | 8.9\% |

## Non－GAAP Reconciliation

## （unaudited）

| March 30， 2018 |  | March 31， 2017 |  |
| :---: | :---: | :---: | :---: |
| \＄ | 27，372 | \＄ | 35，446 |
|  | 7，929 |  | 4，773 |
|  | 20，681 |  | 13，394 |
|  | 14，719 |  | － |
|  | $(11,157)$ |  | $(5,398)$ |
| \＄ | 59，544 | \＄ | 48，215 |
| \＄ | 0.48 | \＄ | 0.39 |
| \＄ | 0.22 | \＄ | 0.29 |

（1）Net income from continuing operations attributable to Colfax Corporation for the respective periods is calculated using Net income from continuing operations less the income attributable to noncontrolling interest，net of taxes．
（2）Includes amortization of acquired intangibles and fair value charges on acquired inventory．
（3）The effective tax rates used to calculate adjusted net income and adjusted net income per share are $21.1 \%$ and $26.0 \%$ for the quarter ended March 30 ， 2018 and March 31 ， 2017，respectively．

## Non-GAAP Reconciliation

## (unaudited)

| Net income from continuing operations | \$ | 31,879 | \$ | 38,391 |
| :---: | :---: | :---: | :---: | :---: |
| Interest expense |  | 9,588 |  | 9,254 |
| Provision for income taxes |  | 5,986 |  | 12,578 |
| Depreciation and amortization |  | 36,575 |  | 29,028 |
| Restructuring and other related charges |  | 7,929 |  | 4,773 |
| Loss on short term investments |  | 14,719 |  | - |
| Adjusted EBITDA | \$ | 106,676 | \$ | 94,024 |

## Non-GAAP Reconciliation

## (unaudited)

|  | Updated Guidance |  |  |  | Previous Guidance |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Low |  | High |  | Low |  | High |  |
| 2018 Earnings Per Share |  |  |  |  |  |  |  |  |
| Projected net income per share from continuing operations (GAAP)- diluted | \$ | 1.22 | \$ | 1.37 | \$ | 1.36 | \$ | 1.51 |
| Restructuring and other related charges- pretax |  | 0.31 |  | 0.31 |  | 0.28 |  | 0.28 |
| Acquisition-related amortization and other non-cash charges- pretax ${ }^{(1)}$ |  | 0.60 |  | 0.60 |  | 0.56 |  | 0.56 |
| Loss on short term investments- pretax |  | 0.12 |  | 0.12 |  | - |  | - |
| Tax adjustment ${ }^{(2)}$ |  | (0.20) |  | (0.20) |  | (0.20) |  | (0.20) |
| Projected adjusted net income per share | \$ | 2.05 | \$ | 2.20 | \$ | 2.00 | \$ | 2.15 |

(1) Includes amortization of acquired intangibles and fair value charges on acquired inventory.
(2) The estimated effective tax rate for adjusted net income and adjusted net income per share for the year ended December 31, 2018 is 23-24\%.


[^0]:    (1) Excludes the impact of foreign exchange rate fluctuations and acquisitions, thus providing a measure of growth due to factors such as price, product mix and volume.
    (2) Represents the incremental sales, orders and order backlog as a result of the acquisitions completed in our Air and Gas Handling segment, and incremental sales for acquisitions completed in our Fabrication Technology segment.

