

SECOND QUARTER 2017 | EARNINGS CONFERENCE CALL

### **Important Statements**

The following information contains forward-looking statements, including forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Such forward-looking statements include, but are not limited to, statements concerning Colfax's plans, objectives, expectations and intentions and other statements that are not historical or current facts. Forward-looking statements are based on Colfax's current expectations and involve risks and uncertainties that could cause actual results to differ materially from those expressed or implied in such forward-looking statements. Factors that could cause Colfax's results to differ materially from current expectations include, but are not limited to, factors detailed in Colfax's reports filed with the U.S. Securities and Exchange Commission including its 2016 Annual Report on Form 10-K under the caption "Risk Factors". In addition, these statements are based on a number of assumptions that are subject to change. This presentation speaks only as of this date. Colfax disclaims any duty to update the information herein.

Colfax has provided in this presentation financial information that has not been prepared in accordance with GAAP. These non-GAAP financial measures are adjusted net income, adjusted net income per share, projected adjusted net income per share, adjusted operating income, adjusted operating income margin, adjusted EBITDA, adjusted EBITDA margin, organic sales growth (decline) and organic order growth (decline). Adjusted net income, adjusted net income per share, projected adjusted net income per share, adjusted operating income, adjusted operating income margin, adjusted EBITDA and adjusted EBITDA margin also exclude depreciation and amortization charges. The effective tax rates used to calculate adjusted net income and adjusted net income per share are 29.9% and 28.8% for the three and six months ended June 30, 2017, respectively. The effective tax rates used to calculate adjusted net income and adjusted net income per share are 30.9% and 30.1% for the three and six months ended July 1, 2016. Organic sales growth (decline) and organic order growth (decline) exclude the impact of acquisitions and foreign exchange rate fluctuations. These non-GAAP financial measures assist Colfax in comparing its operating performance on a consistent basis because, among other things, they remove the impact of restructuring and other related charges, depreciation and amortization.

Sales and order information by end market are estimates. We periodically update our customer groupings order to refine these estimates.

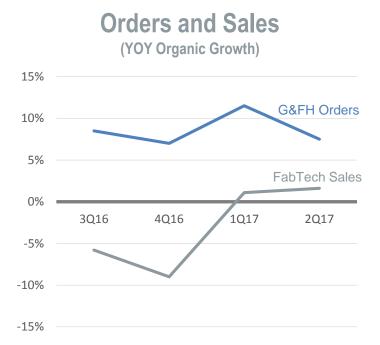


### Q2 2017 Highlights

- Achieved financial performance expectations
- Delivering growth on internal initiatives and improving end markets
- Structural cost reductions improving margins
- Strengthening the Fabrication Technology product portfolio with technology focused M&A



#### **Back to Growth**



- 4 quarters of strong Gas & Fluid Handling orders growth
  - Success penetrating industrial applications such as transportation and cement
  - Improving markets in General Industrial,
     Mining, and Oil & Gas
- Fabrication Technology's three largest regions now growing

Delivering growth on the strength of internal initiatives and improving market conditions



## Leveraging Industrial Fans Globally



#### **Transportation System Cooling Fans**

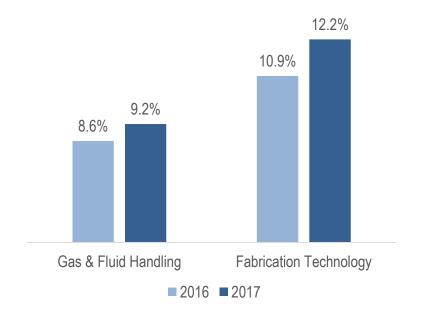
- \$200M global market growing at 4% across Asia
  - driven by urbanization and demand for cleaner, more efficient transport
  - Transition to electric locomotion
- Proven solutions with key European and NA OEM's
- Manufacturing capability in key regions
- Project award in India on new Alstom high speed train
- Investments in commercial and engineering resources in the region



### Colfax on Path to Segment Mid-teen Margins

- 50 bps improvement in Q2
   Adjusted Operating Profit Margin
- On track to deliver incremental \$50M savings in 2017
- Price management, productivity, and engineering improvements largely offsetting short-term mix and material cost pressure

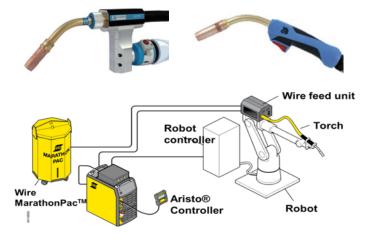
# Adj. Operating Margin Improvement (1st Half AOP Margin)





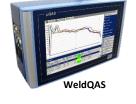
## Accelerating Technology Leadership Inorganically

#### TBi: manual and robotic torches



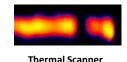
HKS: advanced welding process analytics











- Acquiring leading technology and talent in key application areas
- Creating optimized welding systems
  - TBi, a recognized leader in robotic torch technology, to complement with ESAB power supply and process expertise
  - HKS adds advanced process analytics, sensors and capabilities to increase technical differentiation for ESAB's Aristo and WeldCloud platforms

Using acquisitions to accelerate process and product technology solutions



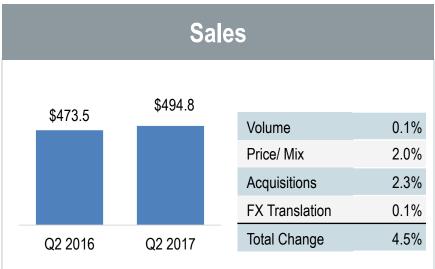
## **Q2 2017 Financial Highlights**

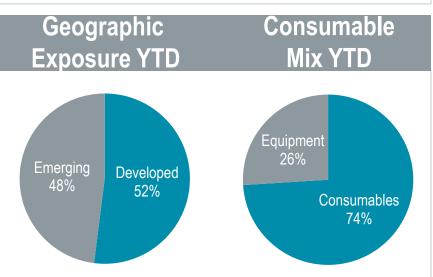
(Millions, except EPS)			
(Williams), 0x00pt 21 0)	Q2 2016	Q2 2017	
G&FH Orders	\$432.6	\$457.8	<ul><li>Strong G&amp;FH order growth</li></ul>
Total Sales	\$957.2	\$965.8	<ul> <li>FabTech revenue growth offset the expected G&amp;FH volume decline</li> </ul>
Gross Profit	\$301.1	\$300.7	expected ext in volume decime
% of sales	31.5%	31.1%	<ul> <li>Price management and productivity largely offsetting short-term project mix</li> </ul>
SG&A Expense	\$213.6	\$208.2	and material cost increases
% of sales	22.3%	21.6%	and material cost increases
Adjusted Operating Profit % of sales	\$87.6 9.1%	\$92.5 9.6%	<ul> <li>50 bps AOP improvement on the continued read-through of structural cost reductions</li> </ul>
Adjusted EBITDA	\$121.1	\$124.9	
% of sales	12.7%	12.9%	<ul> <li>Lower restructuring expense from gain on property sale</li> </ul>
Adjusted Net Income per Share	\$0.41	\$0.43	

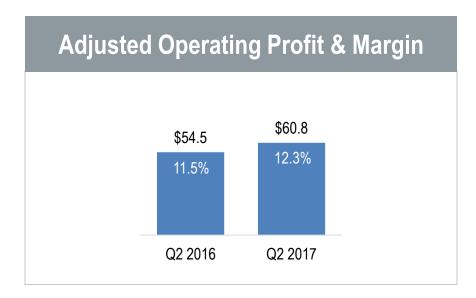
Dollars in millions, except per share amounts Refer to Appendix for Non-GAAP reconciliation and footnotes.



# Fabrication Technology Q2 2017 Results



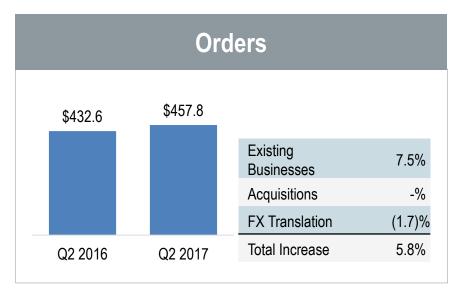


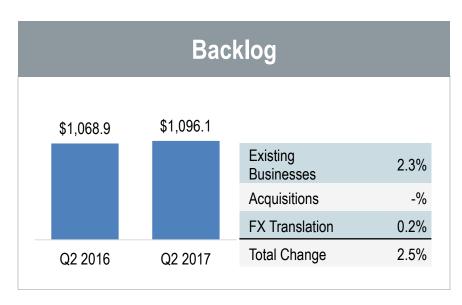


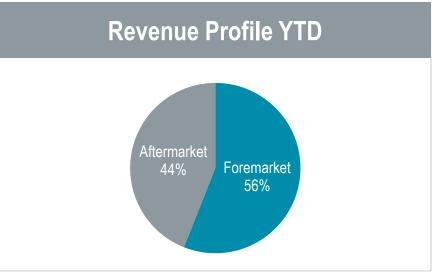
- Organic growth in most regions with continuing recovery in North and South America
- Price realization addressing material cost inflation
- 80 bps margin improvement on flat volume



# Gas & Fluid Handling Q2 2017 Results



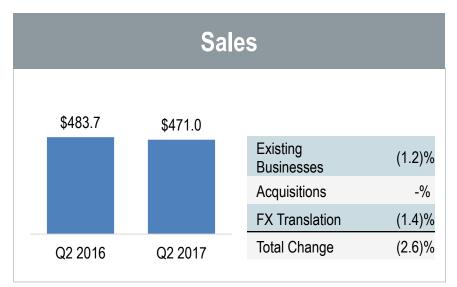


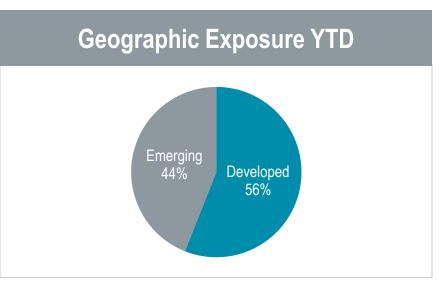


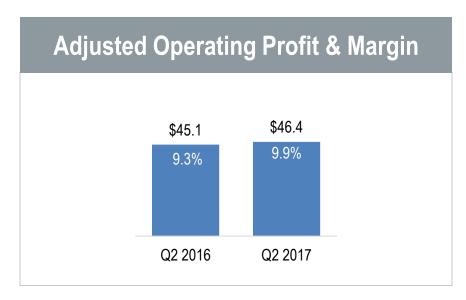
- Fourth consecutive quarter of strong orders growth
- Traction on strategy to increase general industrial penetration
- Project funnels continue to strengthen in O&G and Mining



# Gas & Fluid Handling Q2 2017 Results (continued)







- Orders performance expected to drive revenue growth in Q3
- Structural cost savings delivering AOP growth and margin expansion



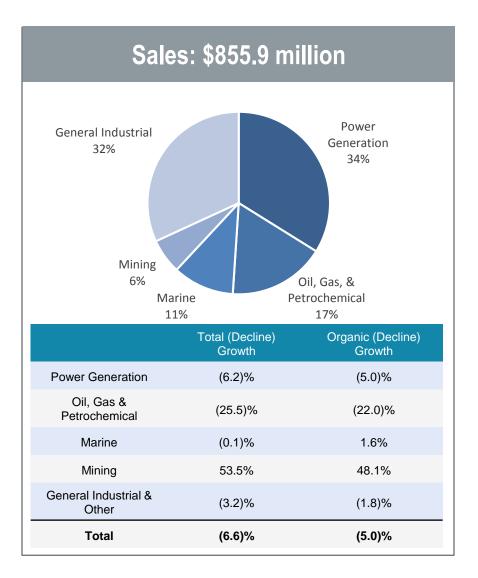
#### Outlook

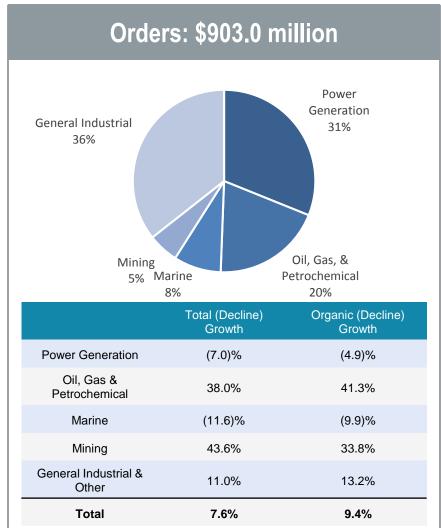
- Back to growth in an improving market environment
- Improving cost structure furthers progress toward midteen margin goal for business segments
- Active M&A pipeline focused on accelerating growth initiatives
- Improving 2017 Adjusted EPS guidance range to \$1.65 to \$1.75





# YTD 2017 Gas & Fluid Handling Sales and Orders by End Market







### Change in Sales, Orders and Backlog

(unaudited)

Acquisitions(2)       10.8       1.1%       —       —%         Foreign Currency Translation       (6.6)       (0.7)%       (7.2)       (1.7)%					Ga	as and Fluid	Handling	
For the three months ended July 1, 2016 \$ 957.2 \$ 432.6  Components of Change:  Existing Businesses(1) 4.4 0.5% 32.4 7.5%  Acquisitions(2) 10.8 1.1% — —%  Foreign Currency Translation (6.6) (0.7)% (7.2) (1.7)%  8.6 0.9% 25.2 5.8%			Net Sales			Orde	rs	
Components of Change:         Existing Businesses(1)       4.4       0.5%       32.4       7.5%         Acquisitions(2)       10.8       1.1%       —       —%         Foreign Currency Translation       (6.6)       (0.7)%       (7.2)       (1.7)%         8.6       0.9%       25.2       5.8%		_	\$	%		\$	%	
Existing Businesses(1)       4.4       0.5%       32.4       7.5%         Acquisitions(2)       10.8       1.1%       —       —%         Foreign Currency Translation       (6.6)       (0.7)%       (7.2)       (1.7)%         8.6       0.9%       25.2       5.8%	-	\$	957.2		\$	432.6		
Acquisitions(2)       10.8       1.1%       —       —%         Foreign Currency Translation       (6.6)       (0.7)%       (7.2)       (1.7)%         8.6       0.9%       25.2       5.8%	Components of Change:							
Foreign Currency Translation (6.6) (0.7)% (7.2) (1.7)% (8.6 0.9% 25.2 5.8%	Existing Businesses(1)		4.4	0.5%		32.4	7.5%	
8.6     0.9%     25.2     5.8%	Acquisitions(2)		10.8	1.1%		_	-%	
	Foreign Currency Translation		(6.6)	(0.7)%		(7.2)	(1.7)%	
For the three months ended June 30, 2017 \$ 965.8 \$ 457.8			8.6	0.9%		25.2	5.8%	
	For the three months ended June 30, 2017	\$	965.8		\$	457.8		

			Gas and Fluid Handling					
	Net Sales			Orde	rs	Backlog at P	eriod End	
	\$	%		\$	%	\$	%	
As of and for the six months ended July 1, 2016	\$ 1,834.1		\$	838.9	Ş	1,068.9		
Components of Change:								
Existing Businesses <sup>(1)</sup>	(31.3)	(1.7)%		78.9	9.4%	24.9	2.3%	
Acquisitions <sup>(2)</sup>	17.3	0.9%		_	—%	_	—%	
Foreign Currency Translation	(9.3)	(0.5)%		(14.8)	(1.8)%	2.3	0.2%	
	(23.3)	(1.3)%		64.1	7.6%	27.2	2.5%	
As of and for the six months ended June 30, 2017	\$ 1,810.8		\$	903.0		1,096.1		
					_			

<sup>(1)</sup> Excludes the impact of foreign exchange rate fluctuations and acquisitions, thus providing a measure of growth due to factors such as price, product mix and volume.



<sup>(2)</sup> Represents the incremental sales as a result of our acquisitions completed in our Fabrication Technology segment.

(unaudited)

	Three Months Ended June 30, 2017						Three Months Ended July 1, 2016											
	Gas and Handl		Fabrica Techno		Corpora and Oth			Colfax oration		Gas and Handli			ication nology		Corporate nd Other		otal Co orpora	
Net sales	\$ 471,035		\$ 494,797		\$	_	\$ 965,832	2	\$ 4	483,692		\$ 473,5	57	\$	_	\$ 957	7,249	
Operating income (loss)	53,763	11.4%	52,958	10.7%	(14,7	718)	92,003	3 9.59	%	37,997	7.9%	47,07	7 9.9	%	(12,012)	) 7:	3,062	7.6%
Restructuring and other related charges	(7,396)		7,867			_	471	1		7,096		7,39	)4		_	14	4,490	
Adjusted operating income (loss)	46,367	9.8% -	- 60,825	12.3%	. \$ (14,7	718)	\$ 92,474	4 9.6°	% \$	45,093	9.3%	\$ 54,47	'1 11.5	% \$	(12,012)	\$ 87	7,552	9.1%
		Six	k Months En	ded Jur	ne 30, 201	l <b>7</b>					S	ix Month	s Endec	l July	1, 2016			
	Gas and FI Handling		Fabrication Technology		orporate id Other		Total Colf Corporation			s and Flu landling		Fabrica Technol			porate Other		al Colfa poratio	
Net sales	\$855,900	\$9	954,858	\$	_	\$ 1	,810,758		916	,430	!	917,662			_	1,834,	,092	
Operating income (loss)	81,756	9.6% 1	105,855 11.	.1%	(29,387)		158,224	8.7%	61	,327 6.	.7%	85,887	9.4%	(2	25,686)	121,5	528	6.6%

7,571

165,795 9.2% \$ 79,016

17,689

14,469

8.6% \$100,356 10.9% \$

Note: Dollars in thousands.

Adjusted operating income (loss)

Restructuring and other related charges

(3,038)

78,718 9.2%

116,464 12.2% \$

10,609

(29,387)



(25,686) \$ 153,686

32,158

8.4%

(unaudited)

	Three Months Ended				Six Months Ended						
	Ju	ne 30, 2017		uly 1, 2016	Ju	ne 30, 2017	_Jı	ıly 1, 2016			
Adjusted Net Income and Adjusted Net Income Per Share											
Net income attributable to Colfax Corporation		53,394	\$	39,754	\$	91,936	\$	62,369			
Restructuring and other related items		471		14,490		7,571		32,158			
Tax adjustment <sup>(1)</sup>		3		(3,970)		(1,956)		(7,368)			
Adjusted net income		53,868		50,274		97,551		87,159			
Adjusted net income margin		5.6%		5.3%		5.4%		4.8%			
Weighted-average shares outstanding - diluted		123,954		123,036		123,881		123,143			
Adjusted net income per share	\$	0.43	\$	0.41	\$	0.79	\$	0.71			
Net income per share—diluted (in accordance with GAAP)	\$	0.43	\$	0.32	\$	0.74	\$	0.51			

Note: In thousands, except per share amounts.



<sup>(1)</sup> The effective tax rate used to calculate adjusted net income and adjusted net income per share are 29.9% and 28.8% for the second quarter and six months ended June 30, 2017. The effective tax rate for the six months ended June 30, 2017 includes a \$0.9 million discrete tax benefit primarily associated with a South American jurisdiction. The effective tax rate used to calculate adjusted net income and adjusted net income per share for the second quarter and six months ended July 1, 2016 are 30.9% and 30.1%, respectively.

(unaudited)

	Three Months Ended					
	Ju	June 30, 2017		uly 1, 2016		
Net income	ф	E0 17E	<b>c</b>	42.062		
Interest expense	\$	58,475	\$	43,963		
Provision for income taxes		8,418		8,711		
		25,110		20,388		
Depreciation and amortization		32,425		33,555		
Restructuring and other related items		471		14,490		
Adjusted EBITDA	\$	124,899	\$	121,107		
Adjusted EBITDA margin		12.9%		12.7%		



(unaudited)

	 2017 EPS R	ange ————
Projected net income per share – diluted	\$ 1.45 \$	1.55
Restructuring costs <sup>(1)</sup>	0.28	0.28
Tax Adjustment	(80.0)	(80.0)
Projected adjusted net income per share - diluted	\$ 1.65 \$	1.75

<sup>(1)</sup> Restructuring costs include a \$12 million gain on disposal and a \$4 million non-cash impairment charge for two facilities that were previously closed as part of restructuring activities. This represents an approximate net pre-tax impact of \$0.06 per share.

