## Colfax

Q4 2008 Earnings Call

February 20, 2009

The following information contains forward-looking statements, including forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Such forward-looking statements include, but are not limited to, statements concerning Colfax's plans, objectives, expectations and intentions and other statements that are not historical or current facts. Forwardlooking statements are based on Colfax's current expectations and involve risks and uncertainties that could cause actual results to differ materially from those expressed or implied in such forward-looking statements. Factors that could cause Colfax's results to differ materially from current expectations include, but are not limited to factors detailed in Colfax's reports filed with the U.S. Securities and Exchange Commission as well as its Registration Statement on Form S-1 under the caption "Risk Factors". In addition, these statements are based on a number of assumptions that are subject to change. This presentation speaks only as of this date. Colfax disclaims any duty to update the information herein.

-Adjusted net income of $\$ 17.5$ million (40 cents per share), an increase of $19.1 \%$
-Net sales of $\$ 159.3$ million, an increase of 10.9\% (organic growth of 19.1\%)
-Adjusted operating income of \$28.6 million, an increase of 14.9\%
-Adjusted EBITDA of $\$ 32.1$ million, an increase of $10.8 \%$
-Fourth quarter orders of $\$ 126.3$ million, a decrease of $19.3 \%$ (organic decrease of 15.8\%)
-Record backlog of $\$ 337.3$ million

- Adjusted net income of $\$ 53.7$ million ( $\$ 1.22$ per share), an increase of $32.8 \%$
-Net sales of $\$ 604.9$ million, an increase of 19.5\% (organic growth of 13.9\%)
-Adjusted operating income of \$90.8 million, an increase of 24.5\%
- Adjusted EBITDA of $\$ 105.6$ million, an increase of $19.8 \%$
- Orders of $\$ 669.2$ million, an increase of $15.1 \%$ (organic growth of $7.0 \%$ )


## Colfax Orders and Backlog




Consistent track record of profitable sales growth
(1) Refer to Appendix for Non-GAAP reconciliation.
$\overline{\text { Note: Dollars in millions. }}$

## Colfax



Well positioned in five attractive and diverse end markets


Well positioned in five attractive and diverse end markets

## colfax <br> Commercial Marine Market Perspective

## Q4 2008 Year-Over-Year Results

- Orders down 62.5\% year-over-year (-58.2\% organic growth)
- Sales up 21.4\% year-over-year (34.4\% organic growth)


## 2008 Year-Over-Year Results

- Orders up 4.9\% year-over-year (-2.4\% organic growth)
- Sales up $24.1 \%$ year-over-year (17.1\% organic growth)


## Market Trends

- International trade and demand for bulk commodities and oil continuing to drive new ship construction

Colfax Q4 08
Orders Split


- Aging fleet, environmental regulations requiring ship owners to upgrade or replace ships
- Local presence required to effectively serve customers and capture aftermarket business
- Declining orders and risk of potential cancellations/project delays

Executing strategies to drive profitable sales growth

## Coffx Oil \& Gas Market Perspective

Q4 2008 Year-Over-Year Results

- Orders up 35.8\% year-over-year (37.2\% organic growth)
- Sales up 8.9\% year-over-year (10.7\% organic growth)


## 2008 Year-Over-Year Results

- Orders up 38.2\% year-over-year (33.6\% organic growth)
- Sales up 4.9\% year-over-year (2.1\% organic growth)


## Market Trends

- Capacity constraints and global demand spurring heavy oil exploration, transport and processing
- Customers focusing more on "total cost of ownership" to reduce downtime and increase efficiency
- Application expertise critical to winning large project orders
- Volatile oil prices and economic downturn resulting in project delays

Colfax Q4 08
Sales Split


Strong product portfolio capable of solving needs of evolving oil \& gas market


## Q4 2008 Year-Over-Year Results

- Orders up 50.0\% year-over-year (59.2\% organic growth)
- Sales down 8.4\% year-over-year (-2.8\% organic growth)


## 2008 Year-Over-Year Results

- Orders up 17.6\% year-over-year (12.9\% organic growth)
- Sales up 25.5\% year-over-year (21.3\% organic growth)


## Market Trends

- Economic growth in Asia and Middle East driving investment in energy infrastructure projects
- Aging power infrastructure in mature markets creating upgrade projects to increase efficiency and lower operating costs
- Multiple forms of power generation (gas, coal, hydro, nuclear) being employed to satisfy growing global demand

Colfax Q4 08



## Colfax <br> Global Navy Market Perspective

Q4 2008 Year-Over-Year Results
Colfax Q4 08
Orders Split

- Orders up 84.7\% year-over-year (38.3\% organic growth)
- Sales up 26.9\% year-over-year (20.1\% organic growth)

YTD 2008 Year-Over-Year Results

- Orders up 58.0\% year-over-year (22.1\% organic growth)
- Sales up 11.1\% year-over-year (-2.3\% organic growth)


## Market Trends

- New ships replacing older decommissioned vessels in the U.S.
- Sovereign navies around the world expanding fleets to address heightened national security level concerns
- Increased demand for integrated fluid handling systems and solutions to reduce operating costs


Colfax Q4 08
Sales Split


Developing innovative fluid handling products and systems to drive future growth

## colfax

## Q4 2008 Year-Over-Year Results

## Colfax Q4 08

- Orders down 22.2\% year-over-year (-14.7\% organic growth)
- Sales up 11.0\% year-over-year (22.8\% organic growth)


## 2008 Year-Over-Year Results

- Orders up 8.4\% year-over-year (1.0\% organic growth)
- Sales up 21.9\% year-over-year (16.9\% organic growth)


## Market Trends

- Global economic development driving increased capital investment

Orders Split


Colfax Q4 08 Sales Split

- Developing regions embracing engineered products and solutions that reduce costs and increase efficiency
- Global footprint and channel optimization required to cover broad end market applications
- Uncertain economy impacting some end markets


Leading supplier of highly engineered fluid handling products and systems with global reach

## Colfax

|  | Three Months Ended |  |  |  | Delta |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 12/31/2008 |  | 12/31/2007 |  |  | \$ | \% |
| Orders | \$ | 126.3 | \$ | 156.5 | \$ | (30.2) | -19.3\% |
| Sales | \$ | 159.3 | \$ | 143.7 | \$ | 15.6 | 10.9\% |
| Gross Profit \% of Sales | \$ | $\begin{array}{r} 57.8 \\ 36.3 \% \end{array}$ | \$ | $\begin{gathered} 49.2 \\ 34.2 \% \end{gathered}$ | \$ | 8.5 | 17.4\% |
| SG\&A Expense | \$ | 27.7 | \$ | 23.2 | \$ | 4.5 | 19.4\% |
| R\&D Expense |  | 1.4 |  | 1.1 |  | 0.3 | 31.2\% |
| Operating Expenses | \$ | 29.1 | \$ | 24.3 | \$ | 4.8 | 19.9\% |
| \% of Sales |  | 18.3\% |  | 16.9\% |  |  |  |
| Adjusted Operating Income | \$ | 28.6 | \$ | 24.9 | \$ | 3.7 | 14.9\% |
| \% of Sales |  | 18.0\% |  | 17.3\% |  |  |  |
| Adusted EBITDA | \$ | 32.1 | \$ | 28.9 | \$ | 3.1 | 10.8\% |
| \% of Sales |  | 20.1\% |  | 20.1\% |  |  |  |
| Adjusted Net Income | \$ | 17.5 | \$ | 14.7 | \$ | 2.8 | 19.1\% |
| \% of Sales |  | 11.0\% |  | 10.2\% |  |  |  |

Refer to Appendix for Non-GAAP reconciliation.

|  | Year Ended |  |  |  | Delta |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 12/31/2008 |  | 12/31/2007 |  | \$ |  | \% |
| Orders | \$ | 669.2 | \$ | 581.5 | \$ | 87.7 | 15.1\% |
| Sales | \$ | 604.9 | \$ | 506.3 | \$ | 98.6 | 19.5\% |
| Gross Profit | \$ | 217.2 | \$ | 175.6 | \$ | 41.6 | 23.7\% |
| \% of Sales |  | 35.9\% |  | 34.7\% |  |  |  |
| Adjusted SG\&A Expense | \$ | 120.5 | \$ | 98.5 | \$ | 22.0 | 22.4\% |
| R\&D Expense |  | 5.9 |  | 4.2 |  | 1.7 | 40.7\% |
| Operating Expenses | \$ | 126.4 | \$ | 102.7 | \$ | 23.7 | 23.1\% |
| \% of Sales |  | 20.9\% |  | 20.3\% |  |  |  |
| Adjusted Operating Income | \$ | 90.8 | \$ | 72.9 | \$ | 17.9 | 24.5\% |
| \% of Sales |  | 15.0\% |  | 14.4\% |  |  |  |
| Adusted EBITDA | \$ | 105.6 | \$ | 88.2 | \$ | 17.4 | 19.8\% |
| \% of Sales |  | 17.5\% |  | 17.4\% |  |  |  |
| Adjusted Net Income | \$ | 53.7 | \$ | 40.4 | \$ | 13.2 | 32.8\% |
| \% of Sales |  | 8.9\% |  | 8.0\% |  |  |  |

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## Colfix <br> Statement of Cash Flows Summary (Preliminary \& Unaudited)

|  | Year Ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2008 |  | 2007 |  |
| Net (Loss) Income | \$ | (0.6) | \$ | 64.9 |
| Non-Cash Expenses |  | 18.4 |  | 39.0 |
| Change in Working Capital and Accrued Liabilities |  | (27.7) |  | 3.3 |
| Other |  | (21.6) |  | (32.7) |
| Total Operating Activities | \$ | (31.5) | \$ | 74.5 |
| Capital Expenditures | \$ | (20.1) | \$ | (13.6) |
| Acquisitions |  | (0.4) |  | (33.0) |
| Proceeds from Sale of Fixed Assets |  | - |  | 0.1 |
| Total Investing Activities | \$ | (20.5) | \$ | (46.5) |
| Net Borrowings | \$ | (110.3) | \$ | 14.7 |
| Proceeds from IPO, Net of Offering Costs |  | 193.0 |  | - |
| Dividends Paid |  | (38.5) |  | - |
| Common Stock Repurchases |  | (5.7) |  | - |
| Other |  | (3.7) |  | (3.0) |
| Total Financing Activities | \$ | 34.8 | \$ | 11.7 |
| Effect of Exchange Rates on Cash |  | (2.1) |  | 0.8 |
| (Decrease) Increase in Cash |  | (19.3) |  | 40.5 |
| Cash Beginning of Period |  | 48.1 |  | 7.6 |
| Cash End of Period | \$ | 28.8 | \$ | 48.1 |

- Debt to adjusted EBITDA < 1 times
- Approximately $\$ 130$ million available on revolver (expires in 2013)
- Approximately $\$ 29$ million in cash

Strong balance sheet and credit availability provide flexibility

## Colfix



| Assumptions |  |
| :--- | :--- |
| Asbestos coverage litigation | $\$ 12$ million |
| Asbestos liability and defense costs | $\$ 7$ million |
| Euro | $\$ 1.41$ |
| Tax rate | $32 \%$ |
| Interest expense | $\$ 8$ million |
| Incremental public company costs | $\$ 2.5$ million |
| Outstanding shares | 43.3 million |

(1) Excludes impact of foreign exchange rate fluctuations and acquisitions
(2) Excludes impact of asbestos coverage litigation and asbestos liability and defense costs
(See Appendix for Non-GAAP reconciliation)
Adjusted EPS for 2009 of $\$ 1.10$ to $\$ 1.17$

## Colfax



## Appendix

Adjusted net income, adjusted net income per share, adjusted operating income, EBITDA, adjusted EBITDA, adjusted selling, general and administrative expenses, organic sales growth and organic order growth are non-GAAP financial measures. Adjusted net income, adjusted net income per share, adjusted operating income and adjusted EBITDA exclude asbestos liability and defense cost (income) and asbestos coverage litigation expense, certain legacy legal charges, certain due diligence costs, as well as one time initial public offering-related costs. Adjusted selling, general and administrative expenses exclude certain legacy legal charges and certain due diligence costs. Adjusted net income also reflects interest expense as if the initial public offering (IPO) had occurred at the beginning of 2007 and presents income taxes at an effective tax rate of $34 \%$. Adjusted net income per share assumes the $44,006,026$ shares outstanding at the closing of the IPO to be outstanding since January 1, 2007. Projected adjusted net income per share excludes asbestos coverage litigation and asbestos liability and defense costs, and presents income tax benefit at 32\%. Organic sales growth and organic order growth exclude the impact of acquisitions and foreign exchange rate fluctuations. These non-GAAP financial measures assist Colfax in comparing its operating performance on a consistent basis because, among other things, they remove the impact of changes in our capital structure and asset base, non-recurring items such as IPO-related costs, legacy asbestos issues (except in the case of EBITDA) and items outside the control of its operating management team.

Sales and order information by end market are estimates. We periodically update our customer groupings in order to refine these estimates. During the fourth quarter of 2008, reclassifications of previously reported amounts were made to conform to current period presentation. No changes have been made to total sales or orders.


## EBITDA

Net income (loss)
Interest expense
Provision for income taxes
Depreciation and amortization
EBITDA
EBITDA margin
Adjusted EBITDA
Net income (loss)
Interest expense
Provision for income taxes
Depreciation and amortization
IPO-related costs
Legacy legal adjustment
Due diligence costs
Asbestos liability and defense (income) costs
Asbestos coverage litigation expense
Adjusted EBITDA
Adjusted EBITDA margin

| Three Months Ended |  |  |  | Year Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{gathered} \hline \text { December 31, } \\ 2008 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { December 31, } \\ 2007 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { December 31, } \\ 2008 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { December 31, } \\ 2007 \\ \hline \end{gathered}$ |  |
| \$ | 10,379 | \$ | 28,992 | \$ | (571) | \$ | 64,882 |
|  | 2,138 |  | 4,830 |  | 11,822 |  | 19,246 |
|  | 9,210 |  | 17,715 |  | 5,438 |  | 39,147 |
|  | 3,443 |  | 4,034 |  | 14,788 |  | 15,239 |
| \$ | 25,170 | \$ | 55,571 | \$ | 31,477 | \$ | 138,514 |
|  | 15.8\% |  | 38.7\% |  | 5.2\% |  | 27.4\% |
| \$ | 10,379 | \$ | 28,992 | \$ | (571) | \$ | 64,882 |
|  | 2,138 |  | 4,830 |  | 11,822 |  | 19,246 |
|  | 9,210 |  | 17,715 |  | 5,438 |  | 39,147 |
|  | 3,443 |  | 4,034 |  | 14,788 |  | 15,239 |
|  | - |  | - |  | 57,017 |  | - |
|  | - |  | - |  | 4,131 |  | - |
|  | - |  | - |  | 582 |  | - |
|  | 1,978 |  | $(31,946)$ |  | $(4,771)$ |  | $(63,978)$ |
|  | 4,905 |  | 5,314 |  | 17,162 |  | 13,632 |
| \$ | 32,053 | \$ | 28,939 | \$ | 105,598 | \$ | 88,168 |
|  | 20.1\% |  | 20.1\% |  | 17.5\% |  | 17.4\% |

## Colfax Non-GAAP Reconciliation

|  | Three Months Ended |  |  |  | Year Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { December 31, } \\ 2008 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { December 31, } \\ 2007 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { December 31, } \\ 2008 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { December 31, } \\ 2007 \\ \hline \end{gathered}$ |  |
| Adjusted Net Income and Adjusted Earnings per Share |  |  |  |  |  |  |  |  |
| Net income (loss) | \$ | 10,379 | \$ | 28,992 | \$ | (571) | \$ | 64,882 |
| IPO-related costs |  | - |  | - |  | 57,017 |  | - |
| Legacy legal adjustment |  | - |  | - |  | 4,131 |  | - |
| Due diligence costs |  |  |  | - |  | 582 |  | - |
| Asbestos liability and defense (income) costs |  | 1,978 |  | $(31,946)$ |  | $(4,771)$ |  | $(63,978)$ |
| Asbestos coverage litigation expense |  | 4,905 |  | 5,314 |  | 17,162 |  | 13,632 |
| Interest adjustment to effect IPO at beginning of period |  |  |  | 2,143 |  | 2,302 |  | 7,536 |
| Tax adjustment to 34\% effective rate |  | 210 |  | 10,161 |  | $(22,201)$ |  | 18,333 |
| Adjusted net income | \$ | 17,472 | \$ | 14,664 | \$ | 53,651 | \$ | 40,405 |
| Adjusted net income margin |  | 11.0\% |  | 10.2\% |  | 8.9\% |  | 8.0\% |
| Shares outstanding at closing of IPO |  | 006,026 |  | 006,026 |  | 006,026 |  | ,006,026 |
| Adjusted net income per share | \$ | 0.40 | \$ | 0.33 | \$ | 1.22 | \$ | 0.92 |
| Net income (loss) per share-basic and diluted in accordance with GAAP | \$ | 0.24 | \$ | 0.77 | \$ | (0.11) | \$ | 1.79 |
| Adjusted Operating Income |  |  |  |  |  |  |  |  |
| Operating income | \$ | 21,727 | \$ | 51,537 | \$ | 16,689 | \$ | 123,275 |
| IPO-related costs |  | - |  | - |  | 57,017 |  | - |
| Legacy legal adjustment |  | - |  | - |  | 4,131 |  | - |
| Due diligence costs |  | - |  | - |  | 582 |  | - |
| Asbestos liability and defense (income) costs |  | 1,978 |  | $(31,946)$ |  | $(4,771)$ |  | $(63,978)$ |
| Asbestos coverage litigation expense |  | 4,905 |  | 5,314 |  | 17,162 |  | 13,632 |
| Adjusted operating income | \$ | 28,610 | \$ | 24,905 | \$ | 90,810 | \$ | 72,929 |
| Adjusted operating income margin |  | 18.0\% |  | 17.3\% |  | 15.0\% |  | 14.4\% |

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Adjusted SG\&A Expense
Selling, general and administrative expenses
Legacy legal adjustment
Due diligence costs
Adjusted selling, general and administrative expenses

| Three Months Ended |  |  |  |
| :---: | :---: | :---: | :---: |
| $\begin{gathered} \hline \text { December 31, } \\ 2008 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { December 31, } \\ 2007 \end{gathered}$ |  |
| \$ | 27,718 | \$ | 23,223 |
|  |  |  | - |
|  | - |  |  |
| \$ | 27,718 | \$ | 23,223 |


| Year Ended |  |  |  |
| :---: | :---: | :---: | :---: |
| $\begin{gathered} \hline \text { December 31, } \\ 2008 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { December 31, } \\ 2007 \\ \hline \end{gathered}$ |  |
| \$ | 125,234 | \$ | 98,500 |
|  | 4,131 |  | - |
|  | 582 |  | - |
| \$ | 120,521 | \$ | 98,500 |


|  | Sales |  |  | Orders |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \$ |  | \% | \$ |  | \% |
| Three Months Ended December 31, 2007 | \$ | 143.7 |  | \$ | 156.5 |  |
| Components of Growth: |  |  |  |  |  |  |
| Organic growth from existing businesses |  | 27.4 | 19.1\% |  | (24.7) | (15.8\%) |
| Acquisitions |  | 0.8 | 0.6\% |  | 3.1 | 2.0\% |
| Foreign currency translation |  | (12.6) | (8.8\%) |  | (8.6) | (5.5\%) |
| Total Growth |  | 15.6 | 10.9\% |  | (30.2) | (19.3\%) |
| Three Months Ended December 31, 2008 | \$ | 159.3 |  | \$ | 126.3 |  |
|  | Sales |  |  | Orders |  |  |
|  |  | \$ | \% |  | \$ | \% |
| Year Ended December 31, 2007 | \$ | 506.3 |  | \$ | 581.5 |  |
| Components of Growth: |  |  |  |  |  |  |
| Organic growth from existing businesses |  | 70.2 | 13.9\% |  | 40.9 | 7.0\% |
| Acquisitions |  | 5.5 | 1.1\% |  | 11.7 | 2.0\% |
| Foreign currency translation |  | 22.9 | 4.5\% |  | 35.1 | 6.1\% |
| Total Growth |  | 98.6 | 19.5\% |  | 87.7 | 15.1\% |
| Year Ended December 31, 2008 | \$ | 604.9 |  | \$ | 669.2 |  |

Non-GAAP Reconciliation

## Preliminary and Unaudited

 (amounts in dollars)|  | EPS Range |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Projected 2009 net income per share - fully diluted | \$ | 0.80 | \$ | 0.87 |
| Asbestos coverage litigation |  | 0.28 |  | 0.28 |
| Asbestos liability and defense costs |  | 0.16 |  | 0.16 |
| Income tax benefit at 32\% |  | (0.14) |  | (0.14) |
| Projected 2009 adjusted net income per share - fully diluted | \$ | 1.10 | \$ | 1.17 |



