## Colfax

## Fourth Quarter 2010 Earnings Call

February 15, 2011

The following information contains forward-looking statements, including forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Such forward-looking statements include, but are not limited to, statements concerning Colfax's plans, objectives, expectations and intentions and other statements that are not historical or current facts. Forwardlooking statements are based on Colfax's current expectations and involve risks and uncertainties that could cause actual results to differ materially from those expressed or implied in such forward-looking statements. Factors that could cause Colfax's results to differ materially from current expectations include, but are not limited to factors detailed in Colfax's reports filed with the U.S. Securities and Exchange Commission as well as its Annual Report on Form 10-K under the caption "Risk Factors". In addition, these statements are based on a number of assumptions that are subject to change. This presentation speaks only as of this date. Colfax disclaims any duty to update the information herein.


- Adjusted net income of $\$ 16.9$ million (39 cents per share) compared to $\$ 11.5$ million (26 cents per share) in Q4 2009, an increase of 47.1\%; Q4 2010 results include negative 1 cent per share related to currency effects
- Net sales of $\$ 166.7$ million compared to $\$ 131.0$ million in Q4 2009, an increase of 27.2\% (organic increase of 27.4\%)
- Adjusted operating income of $\$ 26.5$ million compared to $\$ 18.7$ million in Q4 2009, an increase of 42.0\%
- Fourth quarter orders of $\$ 133.6$ million compared to $\$ 101.6$ million in Q4 2009, an increase of 31.5\% (organic increase of 34.4\%)
- Backlog of $\$ 313.5$ million
- Adjusted net income of $\$ 40.2$ million (92 cents per share) compared to $\$ 40.9$ million (94 cents per share) in 2009 (currency effect between years not material)
- Net sales of $\$ 542.0$ million compared to $\$ 525.0$ million in 2009, an increase of $3.2 \%$ (organic increase of 3.1\%)
- Adjusted operating income of $\$ 65.8$ million compared to $\$ 67.4$ million in 2009
- Adjusted EBITDA of $\$ 81.9$ million compared to $\$ 81.8$ million in 2009
- Orders of $\$ 532.8$ million compared to $\$ 462.4$ million in 2009, an increase of $15.2 \%$ (organic increase of 15.4\%)


## CoIF Orders and Backlog




## Sales: $\$ 166.7$ million



Organic Growth

| Commercial Marine | $31 \%$ | $36 \%$ |
| :--- | :--- | :--- |
| Oil \& Gas | $43 \%$ | $24 \%$ |
| Power Generation | $20 \%$ | $23 \%$ |
| Defense | $18 \%$ | $18 \%$ |
| General Industrial | $22 \%$ | $28 \%$ |
| Total | $27 \%$ | $27 \%$ |

## Orders: \$133.6 million



## Total Growth (Decline) Organic Growth (Decline)

| Commercial Marine | $\mathbf{7 1} \%$ | $\mathbf{7 5} \%$ |
| :--- | :---: | :---: |
| Oil \& Gas | $172 \%$ | $162 \%$ |
| Power Generation | $(18) \%$ | $(16) \%$ |
| Defense | $(43) \%$ | $(42) \%$ |
| General Industrial | $26 \%$ | $32 \%$ |
| Total | $32 \%$ | $34 \%$ |

Sales: \$542.0 million


Orders: $\$ 532.8$ million


Total Growth (Decline) Organic Growth (Decline)

| Commercial Marine | $55 \%$ | $50 \%$ |
| :--- | :---: | :---: |
| Oil \& Gas | $27 \%$ | $24 \%$ |
| Power Generation | $(7) \%$ | $(5) \%$ |
| Defense | $(27) \%$ | $(27) \%$ |
| General Industrial | $22 \%$ | $25 \%$ |
| Total | $15 \%$ | $15 \%$ |


|  | Sales |  | Orders |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total Growth (Decline) | Organic Growth (Decline) |  | Total Growth (Decline) | Organic Growth (Decline) |
| Commercial Marine | 20 \% | 14 \% | Commercial Marine | 57 \% | $49 \%$ |
| Oil \& Gas | 93 \% | 71 \% | Oil \& Gas | (1)\% | (5)\% |
| Power Generation | (3)\% | (6)\% | Power Generation | (29)\% | (30)\% |
| Defense | 47 \% | 46 \% | Defense | (45)\% | (46)\% |
| General Industrial | 12 \% | 7 \% | General Industrial | 20 \% | 15 \% |
| Total | 26 \% | 19 \% | Total | 8 \% | $4 \%$ |

Sales \& Orders Growth

|  | Q410 YoY |  | Q410 YTD YoY |  | Q410 Sequential |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Organic | Total | Organic | Total | Organic |
| Sales | $31 \%$ | $36 \%$ | $3 \%$ | $2 \%$ | $20 \%$ | $14 \%$ |
| Orders | $71 \%$ | $75 \%$ | $55 \%$ | $50 \%$ | $57 \%$ | $49 \%$ |

## Highlights and Outlook

- Sales increase primarily driven by reduction in backlog

Colfax 2010
Orders Split

- Orders increased significantly due to improved market conditions
- Cancellations were $\$ 6$ million in Q4 2010 vs. $\$ 3$ million in Q4 2009; \$16 million YTD 2010 vs. \$22 million YTD 2009
- Focusing on aftermarket sales \& service including opportunities related to changing environmental regulations
- Working through lower margin backlog

Oil \& Gas Market Perspective

Sales \& Orders Growth (Decline)

|  | Q410 YoY |  | Q410 YTD YoY |  | Q410 Sequential |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Organic | Total | Organic | Total | Organic |
| Sales | $43 \%$ | $24 \%$ | $(7) \%$ | $(14) \%$ | $93 \%$ | $71 \%$ |
| Orders | $172 \%$ | $162 \%$ | $27 \%$ | $24 \%$ | $(1) \%$ | $(5) \%$ |

## Highlights and Outlook

- New project orders beginning to book; midstream gaining strength
- Acquired Baric Systems in August
- Quoting activity remains good - midstream and refinery
- Solid activity in Latin America, Middle East, Canada and Asia

Colfax 2010
Sales Split


Colfax 2010
Orders Split


Power Generation Market Perspective

Sales \& Orders Growth (Decline)

|  | Q410 YoY |  | Q410 YTD YoY |  | Q410 Sequential |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Organic | Total | Organic | Total | Organic |
| Sales | $20 \%$ | $23 \%$ | $4 \%$ | $6 \%$ | $(3) \%$ | $(6) \%$ |
| Orders | $(18) \%$ | $(16) \%$ | $(7) \%$ | $(5) \%$ | $(29) \%$ | $(30) \%$ |

## Highlights and Outlook

- Solid growth in sales while orders down primarily due to decision to exit certain business in the Middle East
- Several new infrastructure projects underway in Asia \& Middle East
- Evaluating product offerings and pruning lower value add business



## Sales \& Orders Growth (Decline)

|  | Q410 YoY |  | Q410 YTD YoY |  | Q410 Sequential |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Organic | Total | Organic | Total | Organic |
| Sales | $18 \%$ | $18 \%$ | $13 \%$ | $13 \%$ | $47 \%$ | $46 \%$ |
| Orders | $(43) \%$ | $(42) \%$ | $(27) \%$ | $(27) \%$ | $(45) \%$ | $(46) \%$ |

## Highlights and Outlook

- Sales up in Q4 2010 and YTD
- Orders down in Q4 2010 and YTD, due to significant multi-year program booked in 2009
- Solid backlog
-ROW navies also expanding (projects in several European countries, Brazil, Australia, India and Malaysia)

Colfax 2010
Sales Split


Colfax 2010 Orders Split


General Industrial Market Perspective

Sales \& Orders Growth
Colfax 2010
Sales Split


Colfax 2010 Orders Split

- Sales and orders up for the quarter
- Growth in 2010 led by increases in orders in the chemical and diesel engine submarkets
- Order strength is geographically broad based
- Aftermarket improving - deferred maintenance spending



## Headquarters

- Hengelo, The Netherlands


## Products

- Multiphase pump (MPP) systems for upstream oil \& gas applications
- Other engineered pump and compression systems


## Key Served Regions

- Russia, Kazakhstan, Southeast Asia


## Acquisition Rationale

- Logical extension to oil \& gas product line in attractive segment
- Channel leverage (Colfax and Rosscor geographically complementary)
- Proven supplier with valuable domain expertise; consistent with strategy of delivering solutions to
 customers
-Strong balance sheet
- Debt of $\$ 83$ million, principal payments of $\$ 10$ million in 2011, matures in 2013
- Cash of $\$ 61$ million
- \$130 million available on revolver
- Strong cash flow
- Working capital to annual net sales of $19 \%$ for 2010 from 23\% in 2009
- Inventory on hand reduced by 16 days (21\%) in 2010

|  | Three Months Ended December 31, |  |  |  | Change |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 |  | 2009 |  |  | \$ | \% |
| Orders | \$ | 133.6 | \$ | 101.6 | \$ | 32.0 | 31.5 \% |
| Sales | \$ | 166.7 | \$ | 131.0 | \$ | 35.7 | 27.2 \% |
| Gross Profit \% of Sales | \$ | $\begin{array}{r} 59.6 \\ 35.7 \% \end{array}$ | \$ | $\begin{gathered} 47.0 \\ 35.9 \% \end{gathered}$ | \$ | 12.6 | 26.8 \% |
| SG\&A Expenses | \$ | 31.6 | \$ | 27.0 | \$ | 4.6 | 17.0 \% |
| R\&D Expense |  | 1.5 |  | 1.3 |  | 0.2 | 15.4 \% |
| Operating Expenses \% of Sales | \$ | $\begin{array}{r} 33.1 \\ 19.9 \% \end{array}$ | \$ | $\begin{gathered} 28.3 \\ 21.6 \% \end{gathered}$ | \$ | 4.8 | 17.0 \% |
| Adjusted Operating Income \% of Sales | \$ | $\begin{array}{r} 26.5 \\ 15.9 \% \end{array}$ | \$ | $\begin{gathered} 18.7 \\ 14.2 \% \end{gathered}$ | \$ | 7.8 | 42.0 \% |
| Adjusted EBITDA \% of Sales | \$ | $\begin{array}{r} 31.4 \\ 18.8 \% \end{array}$ | \$ | $\begin{gathered} 22.5 \\ 17.2 \% \end{gathered}$ | \$ | 8.9 | 39.6 \% |
| Adjusted Net Income \% of Sales | \$ | $\begin{gathered} 16.9 \\ 10.2 \% \end{gathered}$ | \$ | $\begin{aligned} & 11.5 \\ & 8.8 \% \end{aligned}$ | \$ | 5.4 | 47.1 \% |
| Adjusted Net Income Per Share | \$ | 0.39 | \$ | 0.26 | \$ | 0.13 | 50.0 \% |


|  | Year Ended December 31, |  |  |  | Change |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 |  | 2009 |  |  | \$ | \% |
| Orders | \$ | 532.8 | \$ | 462.4 | \$ | 70.4 | 15.2 \% |
| Sales | \$ | 542.0 | \$ | 525.0 | \$ | 17.0 | 3.2 \% |
| Gross Profit \% of Sales | \$ | $\begin{gathered} 191.4 \\ 35.3 \% \end{gathered}$ | \$ | $\begin{aligned} & 185.8 \\ & 35.4 \% \end{aligned}$ | \$ | 5.6 | 3.0 \% |
| SG\&A Expense | \$ | 119.4 | \$ | 112.5 | \$ | 6.9 | 6.1 \% |
| R\&D Expense |  | 6.2 |  | 5.9 |  | 0.3 | 5.1 \% |
| Operating Expenses \% of Sales | \$ | $\begin{gathered} 125.6 \\ 23.2 \% \end{gathered}$ | \$ | $\begin{aligned} & 118.4 \\ & 22.6 \% \end{aligned}$ | \$ | 7.2 | 6.1 \% |
| Adjusted Operating Income \% of Sales | \$ | $\begin{array}{r} 65.8 \\ 12.1 \% \end{array}$ | \$ | $\begin{gathered} 67.4 \\ 12.8 \% \end{gathered}$ | \$ | (1.6) | (2.3)\% |
| Adusted EBITDA \% of Sales | \$ | $\begin{array}{r} 81.9 \\ 15.1 \% \end{array}$ | \$ | $\begin{gathered} 81.8 \\ 15.6 \% \end{gathered}$ | \$ | 0.1 | 0.1 \% |
| Adjusted Net Income \% of Sales | \$ | $\begin{aligned} & 40.2 \\ & 7.4 \% \end{aligned}$ | \$ | $\begin{aligned} & 40.9 \\ & 7.8 \% \end{aligned}$ | \$ | (0.7) | (1.7)\% |
| Adjusted Net Income Per Share | \$ | 0.92 | \$ | 0.94 | \$ | (0.02) | (2.1)\% |

## Statement of Cash Flows Summary (unaudited) <br> colat

|  | Year ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2010 |  | 2009 |  |
| Net income | \$ | 16.2 | \$ | 23.8 |
| Non-cash expenses |  | 19.7 |  | 21.0 |
| Changes in working capital |  | 27.3 |  | 6.1 |
| Other |  | (1.3) |  | (12.2) |
| Total Operating Activities |  | 61.9 |  | 38.7 |
| Purchases of fixed assets |  | (12.5) |  | (11.0) |
| Acquisitions, net of cash acquired |  | (28.0) |  | (1.7) |
| Other |  | 0.1 |  | 0.2 |
| Total Investing Activities |  | (40.4) |  | (12.5) |
| Repayments of borrowings |  | (14.3) |  | (5.0) |
| Proceeds from borrowings |  | 5.5 |  | - |
| Other |  | 0.7 |  | (0.4) |
| Total Financing Activities |  | (8.1) |  | (5.4) |
| Effect of exchange rates on cash |  | (2.9) |  | 0.4 |
| Increase in cash and cash equivalents |  | 10.5 |  | 21.2 |
| Cash and cash equivalents, beginning of period |  | 50.0 |  | 28.8 |
| Cash and cash equivalents, end of period | \$ | 60.5 | \$ | 50.0 |


| Revenue Range |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2011 Organic growth (1) | $2 \%$ | To | 4\% |  |  |
| 2011 Total $^{(2)}$ | $\$ 570$ million | To | $\$ 580$ million |  |  |
| EPS Range |  |  |  |  |  |
| 2011 Net income per share (2) | $\$ 0.80$ | To | $\$ 0.90$ |  |  |
| 2011 Adjusted net income per share ${ }^{(3)}$ | $\$ 1.00$ | To | $\$ 1.10$ |  |  |


| Assumptions |  |
| :--- | :--- |
| Asbestos coverage litigation | $\$ 6$ million |
| Asbestos liability and defense costs | $\$ 5$ million |
| Restructuring costs | $\$ 2$ million |
| Euro | $\$ 1.35$ |
| Tax rate | $32 \%$ |
| Interest expense | $\$ 6$ million |
| Outstanding shares | 44 million |

(1) Excludes impact of acquisitions and foreign exchange rate fluctuations
(2) Excludes Rosscor's post-acquisition operations
(3) Excludes impact of asbestos coverage litigation, asbestos liability and defense costs, and restructuring and other related charges

Typically, a 5 cent change in the Euro is expected to result in a 1 cent change in annual EPS assuming all other currencies remain constant.
(See Appendix for Non-GAAP reconciliation)

## Appendix

Colfax has provided financial information that has not been prepared in accordance with GAAP. These non-GAAP financial measures are adjusted net income, adjusted net income per share, adjusted operating income, earnings before interest, taxes depreciation and amortization (EBITDA), adjusted EBITDA, organic sales growth (decline) and organic order growth (decline). Adjusted net income, adjusted net income per share, adjusted operating income and adjusted EBITDA exclude asbestos liability and defense costs, asbestos coverage litigation expenses, and restructuring and other related charges to the extent they impact the periods presented. Adjusted net income, adjusted net income per share and projected adjusted net income per share present income taxes at an effective tax rate of $32 \%$. Projected adjusted net income per share excludes estimated restructuring and other related charges, asbestos coverage litigation expenses and asbestos liability and defense costs. Organic sales growth (decline) and organic order growth (decline) exclude the impact of acquisitions and foreign exchange rate fluctuations. These non-GAAP financial measures assist Colfax in comparing its operating performance on a consistent basis because, among other things, they remove the impact of legacy asbestos issues and items outside the control of its operating management team.

Sales and order information by end market are estimates. We periodically update our customer groupings in order to refine these estimates.

|  | Three Months Ended December 31, |  |  |  | Year Ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 |  | 2009 |  | 2010 |  | 2009 |  |
| EBITDA |  |  |  |  |  |  |  |  |
| Net income | \$ | 8,650 | \$ | 6,726 | \$ | 16,215 | \$ | 23,797 |
| Interest expense |  | 1,609 |  | 1,746 |  | 6,684 |  | 7,212 |
| Provision for income taxes |  | 9,296 |  | 884 |  | 11,473 |  | 8,621 |
| Depreciation and amortization |  | 4,888 |  | 3,834 |  | 16,130 |  | 14,426 |
| EBITDA | \$ | 24,443 | \$ | 13,190 | \$ | 50,502 | \$ | 54,056 |
| EBITDA margin |  | 14.7\% |  | 10.1\% |  | 9.3\% |  | 10.3\% |
| Adjusted EBITDA |  |  |  |  |  |  |  |  |
| Net income | \$ | 8,650 | \$ | 6,726 | \$ | 16,215 | \$ | 23,797 |
| Interest expense |  | 1,609 |  | 1,746 |  | 6,684 |  | 7,212 |
| Provision for income taxes |  | 9,296 |  | 884 |  | 11,473 |  | 8,621 |
| Depreciation and amortization |  | 4,888 |  | 3,834 |  | 16,130 |  | 14,426 |
| Restructuring and other related charges |  | 808 |  | 7,420 |  | 10,323 |  | 18,175 |
| Asbestos liability and defense costs (income) |  | 3,697 |  | $(1,017)$ |  | 7,876 |  | $(2,193)$ |
| Asbestos coverage litigation expenses |  | 2,443 |  | 2,904 |  | 13,206 |  | 11,742 |
| Adjusted EBITDA | \$ | 31,391 | \$ | 22,497 | \$ | 81,907 | \$ | 81,780 |
| Adjusted EBITDA margin |  | 18.8\% |  | 17.2\% |  | 15.1\% |  | 15.6\% |


|  | Three Months Ended December 31, |  |  |  | Year Ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 |  | 2009 |  | 2010 |  | 2009 |  |
| Adjusted Net Income and Adjusted Earnings per Share |  |  |  |  |  |  |  |  |
| Net income | \$ | 8,650 | \$ | 6,726 | \$ | 16,215 | \$ | 23,797 |
| Restructuring and other related charges |  | 808 |  | 7,420 |  | 10,323 |  | 18,175 |
| Asbestos liability and defense costs (income) |  | 3,697 |  | $(1,017)$ |  | 7,876 |  | $(2,193)$ |
| Asbestos coverage litigation expenses |  | 2,443 |  | 2,904 |  | 13,206 |  | 11,742 |
| Tax adjustment to effective rate of 32\% |  | 1,330 |  | $(4,529)$ |  | $(7,437)$ |  | $(10,624)$ |
| Adjusted net income | \$ | 16,928 | \$ | 11,504 | \$ | 40,183 | \$ | 40,897 |
| Adjusted net income margin |  | 10.2\% |  | 8.8\% |  | 7.4\% |  | 7.8\% |
| Weighted average shares outstanding - diluted |  | 876,791 |  | 43,449,493 |  | 667,225 |  | 43,325,704 |
| Adjusted net income per share | \$ | 0.39 | \$ | 0.26 | \$ | 0.92 | \$ | 0.94 |
| Net income per share-diluted |  |  |  |  |  |  |  |  |
| in accordance with GAAP | \$ | 0.20 | \$ | 0.15 | \$ | 0.37 | \$ | 0.55 |
| Adjusted Operating Income |  |  |  |  |  |  |  |  |
| Operating income | \$ | 19,555 | \$ | 9,356 | \$ | 34,372 | \$ | 39,630 |
| Restructuring and other related charges |  | 808 |  | 7,420 |  | 10,323 |  | 18,175 |
| Asbestos liability and defense costs (income) |  | 3,697 |  | $(1,017)$ |  | 7,876 |  | $(2,193)$ |
| Asbestos coverage litigation expenses |  | 2,443 |  | 2,904 |  | 13,206 |  | 11,742 |
| Adjusted operating income | \$ | 26,503 | \$ | 18,663 | \$ | 65,777 | \$ | 67,354 |
| Adjusted operating income margin |  | 15.9\% |  | 14.2\% |  | 12.1\% |  | 12.8\% |



|  | EPS Range |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  |  |  |  |  |
| Projected net income per share - fully diluted | $\$$ | 0.80 | $\$$ | 0.90 |
| Restructuring and other related charges |  | 0.03 |  | 0.03 |
| Asbestos coverage litigation | 0.09 |  | 0.09 |  |
| Asbestos liability and defense costs | 0.08 | 0.08 |  |  |
| Projected adjusted net income per share - fully diluted | $\$ \quad 1.00$ | $\$$ | 1.10 |  |

