

## Fourth Quarter 2010 Earnings Call

February 15, 2011





















## **Forward-Looking Statements**

The following information contains forward-looking statements, including forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Such forward-looking statements include, but are not limited to, statements concerning Colfax's plans, objectives, expectations and intentions and other statements that are not historical or current facts. Forwardlooking statements are based on Colfax's current expectations and involve risks and uncertainties that could cause actual results to differ materially from those expressed or implied in such forward-looking statements. Factors that could cause Colfax's results to differ materially from current expectations include, but are not limited to factors detailed in Colfax's reports filed with the U.S. Securities and Exchange Commission as well as its Annual Report on Form 10-K under the caption "Risk Factors". In addition, these statements are based on a number of assumptions that are subject to change. This presentation speaks only as of this date. Colfax disclaims any duty to update the information herein.







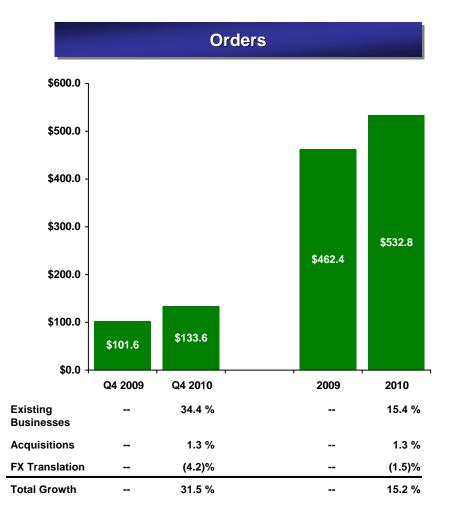


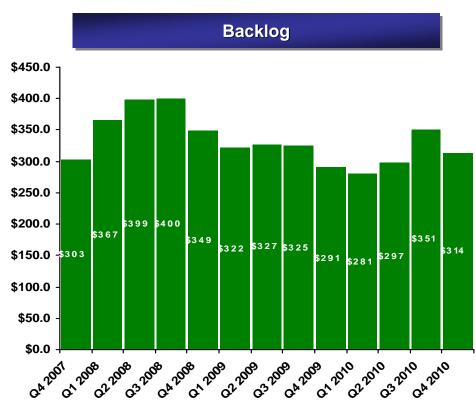
- Adjusted net income of \$16.9 million (39 cents per share) compared to \$11.5 million (26 cents per share) in Q4 2009, an increase of 47.1%; Q4 2010 results include negative 1 cent per share related to currency effects
- Net sales of \$166.7 million compared to \$131.0 million in Q4 2009, an increase of 27.2% (organic increase of 27.4%)
- Adjusted operating income of \$26.5 million compared to \$18.7 million in Q4 2009, an increase of 42.0%
- Fourth quarter orders of \$133.6 million compared to \$101.6 million in Q4 2009, an increase of 31.5% (organic increase of 34.4%)
- Backlog of \$313.5 million



- Adjusted net income of \$40.2 million (92 cents per share) compared to \$40.9 million (94 cents per share) in 2009 (currency effect between years not material)
- Net sales of \$542.0 million compared to \$525.0 million in 2009, an increase of 3.2% (organic increase of 3.1%)
- Adjusted operating income of \$65.8 million compared to \$67.4 million in 2009
- Adjusted EBITDA of \$81.9 million compared to \$81.8 million in 2009
- Orders of \$532.8 million compared to \$462.4 million in 2009, an increase of 15.2% (organic increase of 15.4%)



















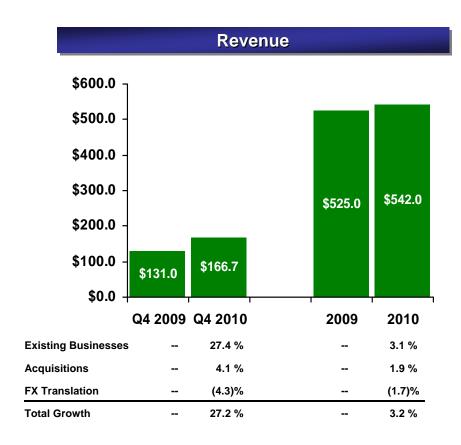


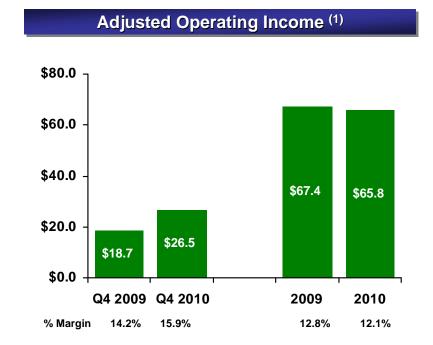






## **Revenue and Adjusted Operating Income**





(1) Refer to Appendix for Non-GAAP reconciliation.

Note: Dollars in millions (unaudited).











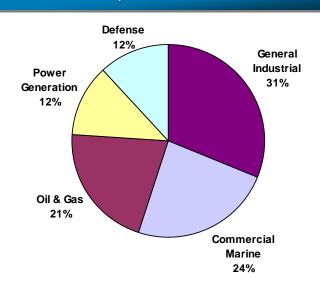






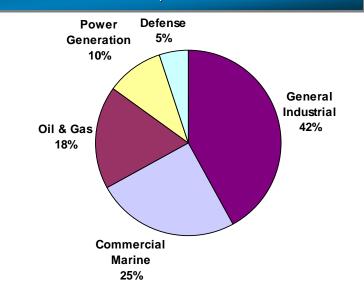
## Q4 2010 Sales and Orders by End Market

## Sales: \$166.7 million



	Total Growth	Organic Growth
Commercial Marine	31 %	36 %
Oil & Gas	43 %	24 %
Power Generation	20 %	23 %
Defense	18 %	18 %
General Industrial	22 %	28 %
Total	27 %	27 %

#### Orders: \$133.6 million



	Total Growth (Decline)	Organic Growth (Decline)
Commercial Marine	71 %	75 %
Oil & Gas	172 %	162 %
Power Generation	(18)%	(16)%
Defense	(43)%	(42)%
General Industrial	26 %	32 %
Total	32 %	34 %















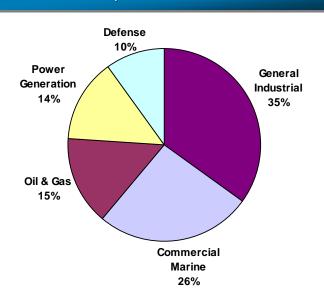






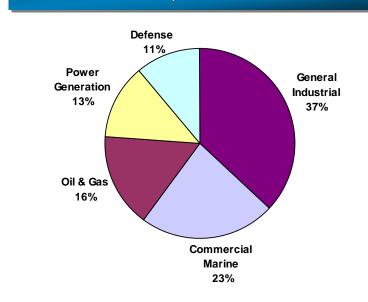
## 2010 Sales and Orders by End Market

#### Sales: \$542.0 million



	Total Growth (Decline)	Organic Growth (Decline)
<b>Commercial Marine</b>	3 %	2 %
Oil & Gas	(7)%	(14)%
Power Generation	4 %	6 %
Defense	13 %	13 %
General Industrial	5 %	8 %
Total	3 %	3 %

## Orders: \$532.8 million



	Total Growth (Decline)	Organic Growth (Decline)
Commercial Marine	55 %	50 %
Oil & Gas	27 %	24 %
Power Generation	(7)%	(5)%
Defense	(27)%	(27)%
General Industrial	22 %	25 %
Total	15 %	15 %























#### Sales

#### **Orders**

	Total Growth (Decline)	Organic Growth (Decline)		Total Growth (Decline)	Organic Growth (Decline
<b>Commercial Marine</b>	20 %	14 %	Commercial Marine	57 %	49 %
Oil & Gas	93 %	71 %	Oil & Gas	(1)%	(5)%
Power Generation	(3)%	(6)%	Power Generation	(29)%	(30)%
Defense	47 %	46 %	Defense	(45)%	(46)%
General Industrial	12 %	7 %	General Industrial	20 %	15 %
Total	26 %	19 %	Total	8 %	4 %



















## **Commercial Marine Market Perspective**

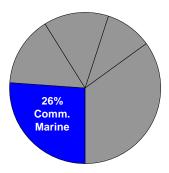
#### **Sales & Orders Growth**

	Q410 YoY		Q410	YTD YoY	Q410 Sequential		
	Total	Organic	ic Total Organic		Total	Organic	
Sales	31%	36%	3%	2%	20%	14%	
Orders	71%	75%	55%	50%	57%	49%	

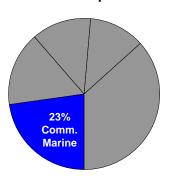
## **Highlights and Outlook**

- Sales increase primarily driven by reduction in backlog
- Orders increased significantly due to improved market conditions
- Cancellations were \$6 million in Q4 2010 vs. \$3 million in Q4 2009; \$16 million YTD 2010 vs. \$22 million YTD 2009
- Focusing on aftermarket sales & service including opportunities related to changing environmental regulations
- Working through lower margin backlog





#### Colfax 2010 Orders Split



Colfax 2010



## Oil & Gas Market Perspective

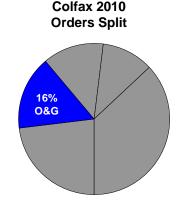
#### **Sales & Orders Growth (Decline)**

	Q410 YoY		Q410	YTD YoY	Q410 Sequential	
	Total	Organic	anic Total Organic		Total	Organic
Sales	43%	24% (7)%		(14)%	93%	71%
Orders	172%	162%	27%	24%	(1)%	(5)%

- New project orders beginning to book; midstream gaining strength
- Acquired Baric Systems in August
- Quoting activity remains good midstream and refinery
- Solid activity in Latin America, Middle East, Canada and Asia

Sales Split

15%
0&G



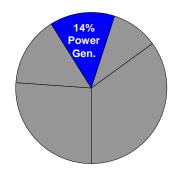
## **Power Generation Market Perspective**

## **Sales & Orders Growth (Decline)**

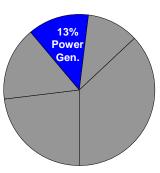
	Q410 YoY		Q410	YTD YoY	Q410 Sequential		
	Total	Organic	Total	Organic	Total	Organic	
Sales	20%	23%	4%	6%	(3)%	(6)%	
Orders	(18)%	(16)%	(7)%	(5)%	(29)%	(30)%	

- Solid growth in sales while orders down primarily due to decision to exit certain business in the Middle East
- Several new infrastructure projects underway in Asia & Middle East
- Evaluating product offerings and pruning lower value add business

Colfax 2010 Sales Split



Colfax 2010 Orders Split

















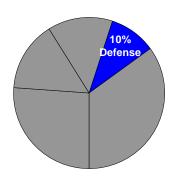
## **Defense Market Perspective**

## **Sales & Orders Growth (Decline)**

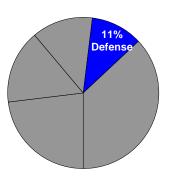
	Q410 YoY		Q410	YTD YoY	Q410 Sequential		
	Total	Organic	rganic Total O		Total	Organic	
Sales	18%	18%	13%	13%	47%	46%	
Orders	(43)%	(42)%	(27)%	(27)%	(45)%	(46)%	

- Sales up in Q4 2010 and YTD
- Orders down in Q4 2010 and YTD, due to significant multi-year program booked in 2009
- Solid backlog
- ROW navies also expanding (projects in several European countries, Brazil, Australia, India and Malaysia)

Colfax 2010 Sales Split



Colfax 2010 Orders Split





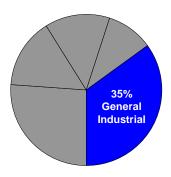
## **General Industrial Market Perspective**

**Sales & Orders Growth** 

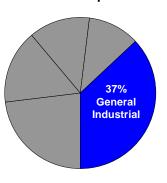
	Q410 YoY		Q410	YTD YoY	Q410 Sequential		
	Total	Organic	Total	Organic	Total	Organic	
Sales	22%	28%	5%	8%	12%	7%	
Orders	26%	32%	22%	25%	20%	15%	

- Sales and orders up for the quarter
- Growth in 2010 led by increases in orders in the chemical and diesel engine submarkets
- Order strength is geographically broad based
- Aftermarket improving deferred maintenance spending

Colfax 2010 Sales Split



Colfax 2010 Orders Split



















#### **Headquarters**

Hengelo, The Netherlands

#### **Products**

- Multiphase pump (MPP) systems for upstream oil & gas applications
- Other engineered pump and compression systems

#### **Key Served Regions**

Russia, Kazakhstan, Southeast Asia

#### **Acquisition Rationale**

- Logical extension to oil & gas product line in attractive segment
- Channel leverage (Colfax and Rosscor geographically complementary)
- Proven supplier with valuable domain expertise; consistent with strategy of delivering solutions to customers





















## **Strong Financial Condition**

## Strong balance sheet

- Debt of \$83 million, principal payments of \$10 million in 2011, matures in 2013
- Cash of \$61 million
- \$130 million available on revolver

#### Strong cash flow

- Working capital to annual net sales of 19% for 2010 from 23% in 2009
- Inventory on hand reduced by 16 days (21%) in 2010



## Income Statement Summary (Unaudited)

	Three Months En		ded De	ecember 31,	Change		
		2010		2009		\$	%
Orders	\$	133.6	\$	101.6	\$	32.0	31.5 %
Sales	\$	166.7	\$	131.0	\$	35.7	27.2 %
Gross Profit % of Sales	\$	59.6 35.7%	\$	47.0 35.9%	\$	12.6	26.8 %
SG&A Expenses R&D Expense	\$	31.6 1.5	\$	27.0 1.3	\$	4.6 0.2	17.0 % 15.4 %
Operating Expenses % of Sales	\$	33.1 19.9%	\$	28.3 21.6%	\$	4.8	17.0 %
Adjusted Operating Income % of Sales	\$	26.5 15.9%	\$	18.7 14.2%	\$	7.8	42.0 %
Adjusted EBITDA % of Sales	\$	31.4 18.8%	\$	22.5 17.2%	\$	8.9	39.6 %
Adjusted Net Income % of Sales	\$	16.9 10.2%	\$	11.5 8.8%	\$	5.4	47.1 %
Adjusted Net Income Per Share	\$	0.39	\$	0.26	\$	0.13	50.0 %

Refer to Appendix for Non-GAAP reconciliation and footnotes.





















# Income Statement Summary (Unaudited)

	Year Ended December 31,			er 31,	Change			
		2010		2009		\$	%	
Orders	\$	532.8	\$	462.4	\$	70.4	15.2 %	
Sales	\$	542.0	\$	525.0	\$	17.0	3.2 %	
Gross Profit % of Sales	\$	191.4 35.3%	\$	185.8 35.4%	\$	5.6	3.0 %	
SG&A Expense	\$	119.4	\$	112.5	\$	6.9	6.1 %	
R&D Expense		6.2		5.9		0.3	5.1 %	
Operating Expenses % of Sales	\$	125.6 23.2%	\$	118.4 22.6%	\$	7.2	6.1 %	
Adjusted Operating Income % of Sales	\$	65.8 12.1%	\$	67.4 12.8%	\$	(1.6)	(2.3)%	
Adusted EBITDA % of Sales	\$	81.9 15.1%	\$	81.8 15.6%	\$	0.1	0.1 %	
Adjusted Net Income % of Sales	\$	40.2 7.4%	\$	40.9 7.8%	\$	(0.7)	(1.7)%	
Adjusted Net Income Per Share	\$	0.92	\$	0.94	\$	(0.02)	(2.1)%	

Refer to Appendix for Non-GAAP reconciliation and footnotes.





















# **Statement of Cash Flows Summary** (unaudited)

	Year ended December 31,					
		2010	2009			
Net income	\$	16.2	\$	23.8		
Non-cash expenses		19.7		21.0		
Changes in working capital		27.3		6.1		
Other		(1.3)		(12.2)		
<b>Total Operating Activities</b>		61.9		38.7		
Purchases of fixed assets		(12.5)		(11.0)		
Acquisitions, net of cash acquired		(28.0)		(1.7)		
Other		0.1		0.2		
<b>Total Investing Activities</b>		(40.4)		(12.5)		
Repayments of borrowings		(14.3)		(5.0)		
Proceeds from borrowings		5.5		-		
Other		0.7		(0.4)		
<b>Total Financing Activities</b>		(8.1)		(5.4)		
Effect of exchange rates on cash		(2.9)		0.4		
Increase in cash and cash equivalents		10.5		21.2		
Cash and cash equivalents, beginning of period		50.0		28.8		
Cash and cash equivalents, end of period	<u>\$</u>	60.5	\$	50.0		





















## 2011 Outlook Summary

Revenue Range							
2011 Organic growth <sup>(1)</sup>	2%	<b>%</b>	То		4%		
2011 Total <sup>(2)</sup>	\$570 n	nillion	То	\$580 million			
EPS Range							
2011 Net income per share (2)	°) \$0.80 To		\$0.90				
2011 Adjusted net income per shar	re <sup>(3)</sup>	\$1.00		То	\$1.10		

Assumptions						
Asbestos coverage litigation	\$6 million					
Asbestos liability and defense costs	\$5 million					
Restructuring costs	\$2 million					
Euro	\$1.35					
Tax rate	32%					
Interest expense	\$6 million					
Outstanding shares	44 million					

- (1) Excludes impact of acquisitions and foreign exchange rate fluctuations
- (2) Excludes Rosscor's post-acquisition operations
- (3) Excludes impact of asbestos coverage litigation, asbestos liability and defense costs, and restructuring and other related charges

Typically, a 5 cent change in the Euro is expected to result in a 1 cent change in annual EPS assuming all other currencies remain constant.

(See Appendix for Non-GAAP reconciliation)





















## **Appendix**





Colfax has provided financial information that has not been prepared in accordance with GAAP. These non-GAAP financial measures are adjusted net income, adjusted net income per share, adjusted operating income, earnings before interest, taxes depreciation and amortization (EBITDA), adjusted EBITDA, organic sales growth (decline) and organic order growth (decline). Adjusted net income, adjusted net income per share, adjusted operating income and adjusted EBITDA exclude asbestos liability and defense costs, asbestos coverage litigation expenses, and restructuring and other related charges to the extent they impact the periods presented. Adjusted net income, adjusted net income per share and projected adjusted net income per share present income taxes at an effective tax rate of 32%. Projected adjusted net income per share excludes estimated restructuring and other related charges, asbestos coverage litigation expenses and asbestos liability and defense costs. Organic sales growth (decline) and organic order growth (decline) exclude the impact of acquisitions and foreign exchange rate fluctuations. These non-GAAP financial measures assist Colfax in comparing its operating performance on a consistent basis because, among other things, they remove the impact of legacy asbestos issues and items outside the control of its operating management team.

Sales and order information by end market are estimates. We periodically update our customer groupings in order to refine these estimates.



















	 <b>Three Months Ended December 31,</b>			Year Ended December 31,			
	 2010		2009	2010			2009
EBITDA							
Net income	\$ 8,650	\$	6,726	\$	16,215	\$	23,797
Interest expense	1,609		1,746		6,684		7,212
Provision for income taxes	9,296		884		11,473		8,621
Depreciation and amortization	 4,888		3,834		16,130		14,426
EBITDA	\$ 24,443	\$	13,190	\$	50,502	\$	54,056
EBITDA margin	14.7%		10.1%		9.3%		10.3%
Adjusted EBITDA							
Net income	\$ 8,650	\$	6,726	\$	16,215	\$	23,797
Interest expense	1,609		1,746		6,684		7,212
Provision for income taxes	9,296		884		11,473		8,621
Depreciation and amortization	4,888		3,834		16,130		14,426
Restructuring and other related charges	808		7,420		10,323		18,175
Asbestos liability and defense costs (income)	3,697		(1,017)		7,876		(2,193)
Asbestos coverage litigation expenses	 2,443		2,904		13,206		11,742
Adjusted EBITDA	\$ 31,391	\$	22,497	\$	81,907	\$	81,780
Adjusted EBITDA margin	 18.8%		17.2%	<u> </u>	15.1%		15.6%



















	Three Months Ended December 31,			Year Ended December 31,		
	2010		2009	2010		2009
<b>Adjusted Net Income and Adjusted Earnings per Share</b> Net income	\$ 8,650	\$	6,726	\$ 16,215	\$	23,797
Restructuring and other related charges Asbestos liability and defense costs (income) Asbestos coverage litigation expenses Tax adjustment to effective rate of 32%	 808 3,697 2,443 1,330		7,420 (1,017) 2,904 (4,529)	 10,323 7,876 13,206 (7,437)		18,175 (2,193) 11,742 (10,624)
Adjusted net income	\$ 16,928	\$	11,504	\$ 40,183	\$	40,897
Adjusted net income margin	10.2%		8.8%	7.4%		7.8%
Weighted average shares outstanding - diluted Adjusted net income per share	\$ 43,876,791 0.39	\$	43,449,493 0.26	\$ 43,667,225 0.92	\$	43,325,704 0.94
Net income per share—diluted in accordance with GAAP	\$ 0.20	\$	0.15	\$ 0.37	\$	0.55
Adjusted Operating Income Operating income	\$ 19,555	\$	9,356	\$ 34,372	\$	39,630
Restructuring and other related charges Asbestos liability and defense costs (income) Asbestos coverage litigation expenses	808 3,697 2,443		7,420 (1,017) 2,904	10,323 7,876 13,206		18,175 (2,193) 11,742
Adjusted operating income	\$ 26,503	\$	18,663	\$ 65,777	\$	67,354
Adjusted operating income margin	15.9%		14.2%	12.1%		12.8%



















## Sales & Order Growth

(unaudited)

	Sales			Orders			
		\$	%	\$	%		
Three Months Ended December 31, 2009	\$	131.0		\$ 101.6			
Components of Change:							
Existing Businesses		36.0	27.4 %	35.0	34.4 %		
Acquisitions		5.4	4.1 %	1.3	1.3 %		
Foreign Currency Translation		(5.7)	(4.3)%	(4.3)	(4.2)%		
Total		35.7	27.2 %	32.0	31.5 %		
Three Months Ended December 31, 2010	\$	166.7		<b>\$ 133.6</b>			

	Sales	ales Orders			Ba	iod End		
	\$	%	\$	3	%		\$	%
Year ended December 31, 2009	\$ 525.0		<b>\$</b> 4	462.4		\$	290.9	
Components of Change:								
Existing Businesses	16.1	3.1 %		71.1	15.4 %		(6.6)	(2.3)%
Acquisitions	10.0	1.9 %		6.1	1.3 %		38.7	13.3 %
Foreign Currency Translation	(9.1)	(1.7)%		(6.8)	(1.5)%		(9.5)	(3.3)%
Total	17.0	3.2 %		70.4	15.2 %		22.6	7.8 %
Year ended December 31, 2010	<u>\$ 542.0</u>		\$ 5	532.8		\$	313.5	



















## **Non-GAAP Reconciliation**

(In dollars, unaudited)

	 EPS Range						
Projected net income per share - fully diluted	\$ 0.80	\$	0.90				
Restructuring and other related charges	0.03		0.03				
Asbestos coverage litigation	0.09		0.09				
Asbestos liability and defense costs	 0.08		0.08				
Projected adjusted net income per share - fully diluted	\$ 1.00	\$	1.10				















