#  <br> First Quarter 2012 Earnings Conference Call 

May 8, 2012

## Forward-Looking Statements

The following information contains forward-looking statements, including forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Such forward-looking statements include, but are not limited to, statements concerning Colfax's plans, objectives, expectations and intentions and other statements that are not historical or current facts. Forward-looking statements are based on Colfax's current expectations and involve risks and uncertainties that could cause actual results to differ materially from those expressed or implied in such forward-looking statements. Factors that could cause Colfax's results to differ materially from current expectations include, but are not limited to, factors detailed in Colfax's reports filed with the U.S. Securities and Exchange Commission including its 2011 Annual Report on Form 10-K under the caption "Risk Factors". In addition, these statements are based on a number of assumptions that are subject to change. This presentation speaks only as of this date. Colfax disclaims any duty to update the information herein.

## Q1 2012 Results

## Q1 2012 Highlights

- Adjusted net income of $\$ 25.5$ million ( $\$ 0.23$ per share) compared to $\$ 9.2$ million ( $\$ 0.21$ per share) in Q1 2011
- Net sales of $\$ 886.4$ million, an increase of $11.3 \%$ from first quarter 2011 proforma net sales of $\$ 796.5$ million
- Adjusted operating income of $\$ 63.4$ million compared to $\$ 15.4$ million in Q1 2011
- First quarter gas- and fluid-handling orders of $\$ 497.5$ million compared to proforma orders of $\$ 451.9$ million in Q1 2011, an increase of 10.1\%
- Gas- and fluid-handling backlog of $\$ 1.4$ billion at period end


## Gas- and FluidHandling

## Gas- and Fluid-Handling Highlights

- Net sales of $\$ 425.3$ million compared to proforma net sales of $\$ 342.9$ million in Q1 2011, an increase of $24.0 \%$
- Adjusted segment operating income of $\$ 40.7$ million and adjusted segment operating income margin of $9.6 \%$
- First quarter orders of $\$ 497.5$ million compared to proforma orders of $\$ 451.9$ million in Q1 2011, an increase of $10.1 \%$
- Backlog of $\$ 1.4$ billion at period end


## Orders and Backlog



## BackJog ${ }^{(1)}$

(1) Order and backlog data for the periods prior to Q1 2012 are presented on a proforma basis. Note: Doilars in millions (unaudited).

## Revenue



## Afternarket Revenue



## Q1 2012 Sales and Orders by End Market

## Salesu \＄425，3 million

| Power |
| :---: |
| Generation |
| 31\％ |

General
and Other
25\％

## Orderss \＄499／，5 million



Oil，Gas \＆
Petro－
chemical
25\％
Total（Decline）Organic（Decline） Growth Growth
$1.8 \%$
Oil，Gas \＆
Petrochemical
（5．6）\％
$21.5 \%$
（17．6）\％
Marine
Mining
General Industrial \＆
Other
（4．1）\％
（5．5）\％

Total
10.1 \％
（2．4）\％

## Power Generation Market Perspective

Sales \& Orders Growth

|  | Q1 2012 vs. Q1 2011 |  |
| :--- | :---: | :---: |
|  | Total | Organic |
| Sales | $30.0 \%$ | $30.4 \%$ |
| Orders | $0.9 \%$ | $1.8 \%$ |

## Highlights

Colfax 2012
Sales Split


Colfax 2012
Orders Split

- Served by both Howden and Colfax Fluid Handling
- Driven by global fundamental undersupply of electricity
- Growth is strong in China, South East Asia, South Africa and the Middle East



# Oil, Gas \& Petrochemical Market Perspective 

## Sales \& Orders Growth (Decline)

|  | Q1 2012 vs. Q1 2011 |  |
| :--- | :---: | :---: |
|  | Total | Organic |
| Sales | $68.7 \%$ | $23.2 \%$ |
| Orders | $54.7 \%$ | $(17.6) \%$ |

Colfax Q1
2012 Sales Split

Colfax Q1 2012 Orders

- Served by both Howden and Colfax Fluid Handling
- Driven by sustained price levels for oil globally
-Thomassen compressor acquisition increases presence in this market


## Highlights



## Marine Market Perspective

Sales \& Orders (Decline)
Colfax Q1
2012 Sales
Split

|  | Q1 2012 vs. Q1 2011 |  |
| :--- | :---: | :---: |
|  | Total | Organic |
| Sales | $(3.1) \%$ | $(1.1) \%$ |
| Orders | $(5.6) \%$ | $(3.5) \%$ |

## Highlights

- Comprised of commercial marine and government, or defense, customers
- Primarily served by Colfax Fluid Handling
-New ship build is down from 2011 peak
Colfax Q1 2012 Orders



## Mining Market Perspective

Sales \& Orders Growth

|  | Q1 2012 vs. Q1 2011 |  |
| :--- | :---: | :---: |
|  | Total | Organic |
| Sales | $6.9 \%$ | $10.1 \%$ |
| Orders | $21.5 \%$ | $26.0 \%$ |

Colfax Q1
2012 Sales Split


- Primarily served by Howden
- Includes centrifugal and axial fans, providing mine ventilation
- Driven by demand of mined resources, including: coal, iron ore, copper, gold, rare earths, nickel and potash



# General Industrial \＆Other Market Perspective 

## Sales \＆Orders Growth（Decline）

|  | Q1 2012 vs．Q1 2011 |  |
| :--- | :---: | :---: |
|  | Total | Organic |
| Sales | $8.5 \%$ | $9.1 \%$ |
| Orders | $(4.1) \%$ | $(5.5) \%$ |

## Highlights

－Includes both Howden and Colfax Fluid Handling
Colfax Q1 2012 Orders Split
－Represents a variety of industrial fans and compressors，tunnel ventilation and pumps serving various industrial needs
－Sales were driven by industrial fans and compressors， and fluid－handling＇s distribution，waste water and chemical processing submarkets

Colfax Q1 2012 Sales Split



## Fabrication Technology

## Fabrication Technology Highlights

- Net sales of $\$ 461.1$ million compared to proforma net sales of $\$ 453.6$ million in Q1 2011, an increase of $1.6 \%$
- Adjusted segment operating income of $\$ 34.0$ million and adjusted operating income margin of 7.4\%
- Higher volumes in North America and the Middle East
- Benefitted by $\$ 4$ million from cost savings initiatives during the quarter; offset, in part, by depressed volumes in Europe, higher production costs in India and Asia and start up of a new consumables facility in the U.S.


## Revenue



## Results of <br> Operations

## I ncome Statement Summary

## (unaudited)

|  | Three Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | March 30, 2012 |  | April 1, 2011 |  |
| Sales | \$ | 886.4 | \$ | 158.6 |
| Gross profit | \$ | 255.4 | \$ | 53.3 |
| \% of sales |  | 28.8\% |  | 33.6\% |
| SG\&A expense | \$ | 225.7 | \$ | 37.9 |
| \% of sales |  | 25.5\% |  | 23.9\% |
| Adjusted operating income | \$ | 63.4 | \$ | 15.4 |
| \% of sales |  | 7.1\% |  | 9.7\% |
| Adjusted EBITDA | \$ | 91.5 | \$ | 20.9 |
| \% of sales |  | 10.3\% |  | 13.2\% |
| Adjusted net income | \$ | 25.5 | \$ | 9.2 |
| \% of sales |  | 2.9\% |  | 5.8\% |
| Adjusted net income per share | \$ | 0.23 | \$ | 0.21 |

## Appendix

## Disclaimer

Colfax has provided financial information that has not been prepared in accordance with GAAP. These non-GAAP financial measures are adjusted net income, adjusted net income per share, adjusted operating income, earnings before interest, taxes and depreciation (EBITDA), adjusted EBITDA, organic sales growth and organic order growth. Adjusted net income, adjusted net income per share, adjusted EBITDA and adjusted operating income excludes asbestos coverage litigation expense, expenses related to major restructuring programs or any additional structural changes announced in the future, expenses related to the Charter acquisition and significant year-one fair value adjustment amortization expense. The effective tax rates used to calculate adjusted net income, adjusted net income per share and projected adjusted net income per share are 31\% for Q1 2012 in comparison to 32\% for Q1 2011. Organic sales growth (decline) and organic order growth (decline) exclude the impact of bolt-on acquisitions and foreign exchange rate fluctuations and are presented on a proforma basis (the proforma comparison includes the 2011 sales and orders for Howden and ESAB, excluding the first 12 days of each reporting period). These non-GAAP financial measures assist Colfax in comparing its operating performance on a consistent basis because, among other things, they remove the impact of asbestos insurance coverage issues, costs related to the Charter acquisition, major restructuring programs and items outside the control of its operating management.

Sales and order information by end market are estimates. We periodically update our customer groupings order to refine these estimates.

## Non-GAAP Reconciliation

## (unaudited)

|  | Three Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | March 30, 2012 |  | April 1, 2011 |  |
| EBITDA |  |  |  |  |
| Net (loss) income | \$ | $(100,461)$ | \$ | 6,555 |
| Interest expense |  | 18,982 |  | 1,827 |
| Provision for income taxes |  | 57,348 |  | 2,950 |
| Depreciation and amortization |  | 61,804 |  | 5,527 |
| EBITDA | \$ | 37,673 | \$ | 16,859 |
| EBITDA margin |  | 4.3\% |  | 10.6\% |
| Adjusted EBITDA |  |  |  |  |
| Net (loss) income | \$ | $(100,461)$ | \$ | 6,555 |
| Interest expense |  | 18,982 |  | 1,827 |
| Provision for income taxes |  | 57,348 |  | 2,950 |
| Depreciation and amortization |  | 61,804 |  | 5,527 |
| Restructuring and other related charges |  | 8,643 |  | 1,977 |
| Charter acquisition-related expense |  | 42,851 |  | - |
| Asbestos coverage litigation expense |  | 2,287 |  | 2,066 |
| Adjusted EBITDA | \$ | 91,454 | \$ | 20,902 |
| Adjusted EBITDA margin |  | 10.3\% |  | 13.2\% |

## Non-GAAP Reconciliation

## (unaudited)

## Adjusted Net Income and Adjusted Earnings Per Share

Net (loss) income attributable to Colfax Corporation
Restructuring and other related charges
Charter acquisition-related expense
Fair value adjustments - ESAB/Howden backlog and inventory amortization expense
Asbestos coverage litigation expense
Tax adjustment ${ }^{(1)}$
Adjusted net income
Adjusted net income margin
Dividends on preferred stock
Adjusted net income available to Colfax Corporation common shareholders
Less: net income attributable to participating securities ${ }^{(2)}$

Weighted-average shares outstanding - diluted
Adjusted net income per share
Net (loss) income per share- basic and diluted (in accordance with GAAP)

| Three Months Ended |  |  |  |
| :---: | :---: | :---: | :---: |
| March 30, 2012 |  | April 1, 2011 |  |
| \$ | $(105,598)$ | \$ | 6,555 |
|  | 8,643 |  | 1,977 |
|  | 42,851 |  | - |
|  | 33,705 |  | - |
|  | 2,287 |  | 2,066 |
|  | 43,592 |  | $(1,385)$ |
|  | 25,480 |  | 9,213 |
|  | 2.9\% |  | 5.8\% |
|  | 3,734 |  | - |
|  | 21,746 |  | 9,213 |
|  | 2,757 |  | - |
| \$ | 18,989 | \$ | 9,213 |
|  | 82,851,827 |  | 44,105,120 |
| \$ | 0.23 | \$ | 0.21 |
| \$ | (1.33) | \$ | 0.15 |

(1) The effective tax rates used to calculate adjusted net income and adjusted net income per share are $31 \%$ and $32 \%$ for the first quarter of 2012 and 2011 , respectively.
(2) Adjusted net income per share was calculated consistent with the two-class method in accordance with GAAP as the Series A preferred stock are considered participating securities. Losses are not allocated to the preferred stock.

## Non-GAAP Reconciliation

## (unaudited)

## Net sales

Operating income
Charter acquisition-related expense
Restructuring and other related charges Asbestos coverage litigation expense Fair value adjustments - ESAB/Howden backlog and inventory amortization expense

Adjusted operating income

| Q1 2012 |  |  |  |  |  |  |  |  | Q1 2011 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gas an Han | nd Fluid dling | Fabrication Technology |  | Corporate and Other |  | Total Colfax Corporation |  |  | Fluid Handling |  |  | Corporate and Other |  | Total Colfax Corporation |  |  |
| \$ | 425,331 | \$ 4 | 461,035 | \$ | - | \$ |  | 886,366 | \$ |  | 8,558 | \$ | - | \$ |  | 158,558 |
| 21,316 | 5.0\% | 10,880 | 2.4\% |  | $(56,327)$ |  | $(24,131)$ | (2.7)\% | \$ | 17,969 | 11.3\% | \$ | $(6,637)$ | \$ | 11,332 | 7.1\% |
| - |  | - |  |  | 42,851 |  | 42,851 |  |  | - |  |  | - |  | - |  |
| 780 |  | 6,116 |  |  | 1,747 |  | 8,643 |  |  | 1,014 |  |  | 963 |  | 1,977 |  |
| 2,287 |  | - |  |  | - |  | 2,287 |  |  | 2,066 |  |  | - |  | 2,066 |  |
| 16,742 |  | 16,963 |  |  | - |  | 33,705 |  |  | - |  |  | - |  | - |  |
| 41,125 | 9.7\% | 33,959 | 7.4\% |  | (11,729) |  | 63,355 | $\underline{7.1 \%}$ | \$ | 21,049 | 13.3\% | \$ | $(5,674)$ | \$ | 15,375 | 9.7\% |

## Sales \& Order Growth

## (unaudited)

Proforma three months ended April 1, 2011

Components of Change:
Existing Businesses
Acquisitions
Foreign Currency Translation
Total
Three months ended March 30, 2012


| Backlog |
| :---: | :---: |
| $\$ \quad \%$ |

\$ 796.5
\$ 451.9
\$ 1,270.5

| 81.9 | $10.3 \%$ | $(11.0)$ | $(2.4) \%$ | 136.4 | $10.7 \%$ |
| ---: | ---: | ---: | ---: | ---: | ---: |
| 37.1 | $4.7 \%$ | 66.7 | $14.8 \%$ | 2.9 | $0.2 \%$ |
| $(29.1)$ | $(3.7) \%$ | $(10.1)$ | $(2.3) \%$ | $(37.0)$ | $(2.8) \%$ |
| 89.9 | $11.3 \%$ | 45.6 | $10.1 \%$ |  | 102.3 |

\$ 886.4
$\$ 497.5$
\$ 1,372.8

## 2012 Outlook Summary



| EPS and Adjusted Net Income Range |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| $\mathbf{2 0 1 2}$ Net loss per share | $\$(0.35)$ | To | $\$(0.15)$ |  |
| Adjusted net income - Colfax | $\$ 172,500$ | To | $\$ 193,700$ |  |
| $\mathbf{2 0 1 2}$ Adjusted net income per share ${ }^{(1)}$ | $\$ 1.45$ | To | $\$ 1.65$ |  |


| Assumptions |  |
| :--- | :--- |
| Asbestos coverage litigation | $\$ 9$ million |
| Asbestos liability and defense costs | $\$ 7$ million |
| Restructuring costs | $\$ 30$ million |
| Charter acquisition-related expense | $\$ 43$ million |
| Fair value adjustments - ESAB/ Howden inventory and backlog | $\$ 78$ million |
| Euro | $\$ 1.30$ |
| Tax rate - Adjusted basis/ GAAP | $\mathbf{3 1 \% / 8 0 \%}$ |
| Outstanding shares - common and equivalents/ preferred | $\mathbf{9 5}$ million/ 13.9 million (Q2 - Q4) <br> $\mathbf{9 2}$ million/ $13.4 ~ m i l l i o n ~(F u l l ~$ <br> Year) |

(1) Excludes impact of asbestos coverage litigation costs, Charter acquisition-related expense, Charter inventory and backlog fair value adjustments and restructuring charges.

## 2012 Outlook Summary

| Assumptions (continued) |  |
| :--- | :--- |
| Depreciation | $\$ 70$ million |
| Amortization | $\$ 105$ million |
| Interest Expense (based on LI BOR $=\mathbf{2 5} \mathrm{bps}$, <br> EURI BOR $=\mathbf{7 0} \mathrm{bps})$ | $\$ 97$ million |
| Capital Expenditures | $\mathbf{2 . 5 \%}$ of revenue |
| Pension funding in excess of expense | $\$ 40$ million |
| Preferred dividend | $\$ 19$ million |

## Non-GAAP Reconciliation

(unaudited)

|  | EPS Range |  |
| :--- | ---: | ---: |
| Projected net income per share - diluted | $\$(0.35)$ | $\$(0.15)$ |
| Fair value adjustments - Charter inventory and backlog | 0.78 | 0.78 |
| Restructuring costs | 0.30 | 0.30 |
| Asbestos coverage litigation | 0.09 | 0.09 |
| Charter transaction costs | 0.43 | 0.43 |
| Tax adjustment | 0.20 | 0.20 |
| Projected adjusted net income per share - diluted | $\underline{\$ 1.45}$ | $\$ \quad 1.65$ |

