## colfax

Third Quarter 2010 Preliminary Earnings Call

November 4, 2010

The preliminary results for the three and nine months ended October 1, 2010 and the preliminary restated results for the three and nine months ended October 2, 2009, included herein, reflect management's best estimate of corrections related to the overstatement of the Company's pension liability as described in the Form 8-K filed with the SEC on October 25, 2010. Final results for the current year periods and final restated results for the 2009 periods could change when the analysis of the pension matter is finalized, and these final results will be reflected in the Company's Third Quarter 2010 Report on Form 10-Q and amended prior reports, when filed.

## Forward-Looking Statements

The following information contains forward-looking statements, including forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Such forward-looking statements include, but are not limited to, statements concerning Colfax's plans, objectives, expectations and intentions and other statements that are not historical or current facts. Forwardlooking statements are based on Colfax's current expectations and involve risks and uncertainties that could cause actual results to differ materially from those expressed or implied in such forward-looking statements. Factors that could cause Colfax's results to differ materially from current expectations include, but are not limited to factors detailed in Colfax's reports filed with the U.S. Securities and Exchange Commission as well as its Annual Report on Form 10-K under the caption "Risk Factors". In addition, these statements are based on a number of assumptions that are subject to change. This presentation speaks only as of this date. Colfax disclaims any duty to update the information herein.

- Adjusted net income of $\$ 9.5$ million (22 cents per share) compared to $\$ 10.2$ million (24 cents per share) in Q3 2009; Q3 2010 results include 3 cents per share related to currency effects and one-time acquisition costs
- Net sales of $\$ 132.4$ million compared to $\$ 128.5$ million in Q3 2009, an increase of $3.0 \%$ (organic increase of 5.9\%)
- Adjusted operating income of \$15.6 million compared to $\$ 16.8$ million in Q3 2009; Q3 2010 results include currency effects and one-time acquisition costs of $\$ 1.7$ million
- Third quarter orders of $\$ 124.1$ million compared to $\$ 117.2$ million in Q3 2009, an increase of $5.9 \%$ (organic increase of $8.1 \%$ )
- Backlog of \$351.2 million
- Both sales and orders increased; $1^{\text {st }}$ time since third quarter of 2008
- Organic sales up 6\%
- Power gen, general industrial and commercial marine end markets up
- Organic orders up 8\%
- Growth in oil \& gas, general industrial and defense
- Strengthening in most regions
- Gross profit margin relatively flat; adjusted operating margin flat (when adjusted for currency and one-time acquisition costs of $\$ 1.7$ million)
- Productivity gains dampened by unfavorable price and mix
- Solid progress on strategic improvement priorities
- CBS
- VOC-aligned products
- Alignment of global functional organization
- Development of Asian strategy
-Purchased Baric Systems - premier supplier of engineered fluid-handling systems


## Colfax <br> Orders and Backlog



(1) Refer to Appendix for Non-GAAP reconciliation.

## Colfax Q3 2010 Sales and Orders by End Market

## Colfax

## Sales: \$375.3 million




10\%

2010 Q3 vs. 2010 Q2 Sales and Orders by End Market

|  | Sales |  | Orders |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total Growth (Decline) | Organic Growth (Decline) |  | Total Growth (Decline) | Organic Growth (Decline) |
| Commercial Marine | 3\% | 1\% | Commercial Marine | (36)\% | (37)\% |
| Oil \& Gas | 8\% | (6)\% | Oil \& Gas | (7)\% | (16)\% |
| Power Generation | 31\% | 30\% | Power Generation | (20)\% | (21)\% |
| Defense | 9\% | 9\% | Defense | (44)\% | (44)\% |
| General Industrial | 2\% | 1\% | General Industrial | (5)\% | (6)\% |
| Total | 8\% | 5\% | Total | (20)\% | (22)\% |

Commercial Marine Market Perspective

## Sales \& Orders Growth (Decline)

|  | Q310 YoY |  | Q310 YTD YoY |  | Q310 Sequential |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Organic | Total | Organic | Total | Organic |
| Sales | $5 \%$ | $9 \%$ | $(5) \%$ | $(9) \%$ | $3 \%$ | $1 \%$ |
| Orders | - | - | $50 \%$ | $42 \%$ | $(36) \%$ | $(37) \%$ |

Highlights and Outlook

- Sales increase driven by customers taking deliveries sooner than expected
- Cancellations were $\$ 4$ million in Q3 2010 vs. $\$ 1$ million in Q3 2009; $\$ 10$ million YTD 2010 vs. $\$ 19$ million YTD 2009; delivery extensions continuing
- Approximately 9,000 ships on order at shipyards; $1 / 3$ of current capacity
- Focusing on aftermarket sales \& service including opportunities related to changing environmental regulations
- Working through lower margin backlog

Sales \& Orders Growth (Decline)

|  | Q310 YoY |  | Q310 YTD YoY |  | Q310 Sequential |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Organic | Total | Organic | Total | Organic |
| Sales | $(14) \%$ | $(23 \%)$ | $(26) \%$ | $(28) \%$ | $8 \%$ | $(6) \%$ |
| Orders | $38 \%$ | $31 \%$ | $6 \%$ | $4 \%$ | $(7) \%$ | $(16) \%$ |

## Highlights and Outlook

- New project orders beginning to book; midstream gaining strength
- Acquired Baric Systems in August
- Quoting activity remains good - midstream and refinery
- Solid activity in Latin America, Middle East, Canada and Asia


Colfax Q3 10
Orders Split


Power Generation Market Perspective

Sales \& Orders Growth (Decline)

|  | Q310 YoY |  | Q310 YTD YoY |  | Q310 Sequential |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Organic | Total | Organic | Total | Organic |
| Sales | $14 \%$ | $21 \%$ | $(2) \%$ | $1 \%$ | $31 \%$ | $30 \%$ |
| Orders | $(19) \%$ | $(17) \%$ | $(4) \%$ | $(2) \%$ | $(20) \%$ | $(21) \%$ |

## Highlights and Outlook

- Solid growth in sales while orders down primarily due to decision to exit certain business in the Middle East
- Several new infrastructure projects underway in Asia \& Middle East
- Evaluating product offerings and pruning lower value add business


Colfax Q3 10
Orders Split


Defense Market Perspective

## Sales \& Orders Growth (Decline)

|  | Q310 YoY |  | Q310 YTD YoY |  | Q310 Sequential |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Organic | Total | Organic | Total | Organic |
| Sales | $(8) \%$ | $(7) \%$ | $11 \%$ | $11 \%$ | $9 \%$ | $9 \%$ |
| Orders | - | $2 \%$ | $(24) \%$ | $(24) \%$ | $(44) \%$ | $(44) \%$ |

## Highlights and Outlook

- Sales down in Q3 2010 due to timing of shipments

Colfax Q3 10
Sales Split


Colfax Q3 10 Orders Split
 countries, Brazil, Australia, India and Malaysia)

General Industrial Market Perspective

Sales \& Orders Growth (Decline)

|  | Q310 YoY |  | Q310 YTD YoY |  | Q310 Sequential |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Organic | Total | Organic | Total | Organic |
| Sales | $8 \%$ | $16 \%$ | - | $2 \%$ | $2 \%$ | $1 \%$ |
| Orders | $12 \%$ | $19 \%$ | $20 \%$ | $22 \%$ | $(5) \%$ | $(6) \%$ |

## Highlights and Outlook

Colfax Q3 10
Sales Split


Colfax Q3 10 Orders Split


- Sales and orders up for the quarter
- Growth in 3Q 2010 led by increases in orders in the chemical and diesel engine submarkets
- Order strength is geographically broad based
- Aftermarket improving - deferred maintenance spending
- Acquired in August
- Premier supplier of engineered fluid-handling systems
- Primary operations in Blyth, UK
- Serves oil \& gas, petrochemical and power markets
- Installed base of 3,000 systems worldwide
- Purchase price $\$ 28$ million, net of cash acquired (\$1 million one-time acquisition costs)
- Backlog = \$42 million at quarter end
- 2010 - estimated sales of $\$ 10$ million, no impact to EPS, amortization expense of $\$ 0.9$ million

- Strong balance sheet
- Debt of $\$ 85$ million, principal payments of $\$ 9$ million in 2010, matures in 2013
- Cash = \$43 million
- \$133 million available on revolver
-Strong cash flow
- Working capital to annualized sales improved to $22 \%$ from $25 \%$
- Inventory on hand reduced by 19 days (22\%) since beginning of year

Preliminary Income Statement Summary

|  | Three Months Ended |  |  |  | Delta |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | October 1, 2010 |  | October 2, 2009 <br> As Restated |  | \$ |  | \% |
| Orders | \$ | 124.1 | \$ | 117.2 | \$ | 6.9 | 5.9 \% |
| Sales | \$ | 132.4 | \$ | 128.5 | \$ | 3.9 | 3.0 \% |
| Gross Profit \% of Sales | \$ | $\begin{gathered} 47.1 \\ 35.6 \% \end{gathered}$ | \$ | $\begin{gathered} 46.2 \\ 35.9 \% \end{gathered}$ | \$ | 0.9 | 1.9 \% |
| SG\&A Expenses | \$ | $29.9$ | \$ | $27.9$ | \$ | 2.1 | 7.4 \% |
| Operating Expenses \% of Sales | \$ | $\begin{gathered} 31.5 \\ 23.8 \% \end{gathered}$ | \$ | $\begin{gathered} 29.4 \\ 22.9 \% \end{gathered}$ | \$ | 2.1 | 7.2 \% |
| Adjusted Operating Income \% of Sales | \$ | $\begin{gathered} 15.6 \\ 11.8 \% \end{gathered}$ | \$ | $\begin{gathered} 16.8 \\ 13.1 \% \end{gathered}$ | \$ | (1.2) | (7.3)\% |
| Adjusted Net Income \% of Sales | \$ | $\begin{gathered} 9.5 \\ 7.2 \% \end{gathered}$ | \$ | $\begin{aligned} & 10.2 \\ & 7.9 \% \end{aligned}$ | \$ | (0.6) | (6.2)\% |
| Adjusted Net Income Per Share | \$ | 0.22 | \$ | 0.24 | \$ | (0.02) | (6.9)\% |

Refer to Appendix for Non-GAAP reconciliation and footnotes.

Preliminary Income Statement Summary

|  | Nine Months Ended |  |  |  | Delta |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | October 1, 2010 |  | October 2, 2009 <br> As Restated |  | \$ |  | \% |
| Orders | \$ | 399.2 | \$ | 360.8 | \$ | 38.4 | 10.7 \% |
| Sales | \$ | 375.3 | \$ | 394.1 | \$ | (18.7) | (4.7)\% |
| Gross Profit \% of Sales | \$ | $\begin{aligned} & 131.8 \\ & 35.1 \% \end{aligned}$ | \$ | $\begin{aligned} & 138.8 \\ & 35.2 \% \end{aligned}$ | \$ | (6.9) | (5.0)\% |
| SG\&A Expenses | \$ | 87.8 | \$ | 85.5 | \$ | 2.4 | 2.8 \% |
| R\&D Expense |  | 4.7 |  | 4.6 |  | 0.1 | 2.6 \% |
| Operating Expenses | \$ | $\begin{array}{r} \hline 92.6 \\ 24.7 \% \end{array}$ | \$ | $\begin{gathered} 90.1 \\ 22.9 \% \end{gathered}$ | \$ | 2.5 | 2.8 \% |
| \% of Sales |  | 24.7\% |  | 22.9\% |  |  |  |
| Adjusted Operating Income \% of Sales | \$ | $\begin{gathered} 39.3 \\ 10.5 \% \end{gathered}$ | \$ | $\begin{gathered} 48.7 \\ 12.4 \% \end{gathered}$ | \$ | (9.4) | (19.4)\% |
| Adjusted Net Income \% of Sales | \$ | $\begin{aligned} & 23.3 \\ & 6.2 \% \end{aligned}$ | \$ | $\begin{aligned} & 29.4 \\ & 7.5 \% \end{aligned}$ | \$ | (6.1) | (20.9)\% |
| Adjusted Net Income Per Share | \$ | 0.53 | \$ | 0.68 | \$ | (0.15) | (21.4)\% |

Refer to Appendix for Non-GAAP reconciliation and footnotes.

## Financial Metrics (as of 10/1/10)

| Liquidity |  |
| :--- | :--- |
| Cash | $\$ 43$ |
| Accounts receivable | $\$ 93$ |
| Inventory | $\$ 58$ |
| Accounts payable | $\$ 43$ |
| Working capital | $\$ 108$ |
| Working capital to annualized sales | $22 \%$ |
| Leverage |  |


| Current portion long-term debt | $\$ 10$ |
| :--- | :--- |
| Long-term debt | $\$ 75$ |
| Net debt | $\$ 42$ |
| Revolver availability | $\$ 133$ |


| Cash Flow (9 months) |  |
| :--- | :--- |
| Depreciation and amortization | $\$ 11$ |
| Acquisitions | $\$ 28$ |
| Capex | $\$ 9$ |



Asbestos insurance receivable\$41
Asbestos insurance asset ..... \$385
Asbestos insurance liability ..... \$438
Asbestos net cash outflow ..... \$8 (9 mos)
Asbestos liability and defense costs ..... \$2 (3Q) mo 15: $=$ $\square$ gusuce Puanbe

2010 Outlook Summary

| Revenue Range |  |  |  |
| :---: | :---: | :---: | :---: |
| 2010 Organic growth (decline) ${ }^{(1)}$ | $(2) \%$ | To | $0 \%$ |
| 2010 Total | $\$ 520$ million | To | $\$ 530$ million |


| EPS Range |  |  |  |
| :---: | :---: | :---: | :---: |
| 2010 Net income per share | $\$ 0.38$ | To | $\$ 0.43$ |
| 2010 Adjusted net income per share ${ }^{(2)}$ | $\$ 0.83$ | To | $\$ 0.88$ |


| Assumptions |  |
| :--- | :--- |
| Asbestos coverage litigation | $\$ 13$ million |
| Asbestos liability and defense costs | $\$ 5$ million |
| Euro(3) | $\$ 1.36$ |
| Tax rate | $32 \%$ |
| Interest expense | $\$ 7$ million |
| Outstanding shares | 43.5 million |

(1) Excludes impact of acquisitions and foreign exchange rate fluctuations
(2) Excludes impact of asbestos coverage litigation, asbestos liability and defense costs, and restructuring and other related charges
(3) Spot rate as of 9/30/10.

Typically, a 5 cent change in the Euro is expected to result in a 1 cent change in annual EPS assuming all other currencies remain constant.
(See Appendix for Non-GAAP reconciliation)

## Appendix

Colfax has provided financial information that has not been prepared in accordance with GAAP. These non-GAAP financial measures are adjusted net income, adjusted net income per share, adjusted operating income, organic sales growth (decline) and organic order growth (decline). Adjusted net income, adjusted net income per share and adjusted operating income exclude asbestos liability and defense costs, asbestos coverage litigation expenses, and restructuring and other related charges to the extent they impact the periods presented. Adjusted net income, adjusted net income per share and projected adjusted net income per share present income taxes at an effective tax rate of $32 \%$. Projected adjusted net income per share excludes actual and estimated restructuring and other related charges, asbestos coverage litigation expenses and asbestos liability and defense costs. Organic sales growth (decline) and organic order growth (decline) exclude the impact of acquisitions and foreign exchange rate fluctuations. These non-GAAP financial measures assist Colfax in comparing its operating performance on a consistent basis because, among other things, they remove the impact of non-recurring items, legacy asbestos issues and items outside the control of its operating management team.

Sales and order information by end market are estimates. We periodically update our customer groupings in order to refine these estimates.

(Preliminary ${ }^{1}$ and unaudited)

${ }^{1}$ The preliminary results for the three and nine months ended October 1, 2010 and the preliminary restated results for the three and nine months ended October 2, 2009, included herein, reflect management's best estimate of corrections related to the overstatement of the Company's pension liability as described in the Form 8-K filed with the SEC on October 25, 2010. Selling, general and administrative expenses for the nine months ended October 1, 2010, include an estimated correction related to the first six months of 2010 , resulting in a reduction of $\$ 0.5$ million compared to the historical results reported in the Company's Quarterly Report on Form 10-Q for the period ended July 2, 2010. The related net income impact for nine months ended October 1, 2010 is an after-tax benefit of $\$ 0.3$ million ( $\$ .01$ per share).
Selling, general and administrative expenses for the three and nine months ended October 2, 2009, include estimated corrections resulting in reductions of $\$ 0.3$ million and $\$ 0.8$ million, respectively, compared to the historical results reported in the Company's Quarterly Report on Form 10-Q for the period ended October 2, 2009. The related net income impacts for the three and nine months ended October 2, 2009, are after-tax benefits of $\$ 0.2$ million (less than $\$ .01$ per share) and $\$ 0.5$ million ( $\$ .01$ per share), respectively.
Final results for the current year periods and final restated results for the 2009 periods could change when the analysis of the pension matter is finalized, and these final results will be reflected in the Company's Quarterly Report on Form 10-Q for the period ended October 1, 2010 and amended prior reports, when filed. The Company will amend and restate the consolidated financial statements contained it its Annual Report on Form 10-K for the year ended December 31, 2009 and Quarterly Reports on Form 10-Q for the periods ended April 2, 2010 and July 2, 2010. The Company plans to file the amended reports as soon as practicable in the fourth quarter of 2010.

|  | Sales |  |  | Orders |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Three Months Ended October 2, 2009 | \$ | 128.5 |  | \$ | 117.2 |  |
| Components of Change: |  |  |  |  |  |  |
| Existing businesses |  | 7.6 | 5.9 \% |  | 9.4 | 8.1 \% |
| Acquisitions |  | 3.0 | 2.3 \% |  | 3.0 | 2.5 \% |
| Foreign currency translation |  | (6.7) | (5.2)\% |  | (5.5) | (4.7)\% |
| Total |  | 3.9 | 3.0 \% |  | 6.9 | 5.9 \% |
| Three Months Ended October 1, 2010 | \$ | 132.4 |  | \$ | 124.1 |  |


|  | Sales |  |  | Orders |  |  | Backlog at Period End |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Nine Months Ended October 2, 2009 | \$ | 394.1 |  | \$ | 360.8 |  | \$ | 325.3 |  |
| Components of Change: |  |  |  |  |  |  |  |  |  |
| Existing businesses |  | (20.0) | (5.0)\% |  | 36.2 | 10.1 \% |  | (7.2) | (2.2)\% |
| Acquisitions |  | 4.6 | 1.2 \% |  | 4.7 | 1.3 \% |  | 42.3 | 13.0 \% |
| Foreign currency translation |  | (3.4) | (0.9)\% |  | (2.5) | (0.7)\% |  | (9.2) | (2.8)\% |
| Total |  | (18.8) | (4.7)\% |  | 38.4 | 10.7 \% |  | 25.9 | 8.0 \% |
| Nine Months Ended October 1, 2010 | \$ | 375.3 |  | \$ | 399.2 |  | \$ | 351.2 |  |
|  | Sales |  |  | Orders |  |  | Backlog at <br> Period End |  |  |
| Three Months Ended July 2, 2010 | \$ | 123.0 |  | \$ | 155.6 |  | \$ | 297.1 |  |
| Components of Change: |  |  |  |  |  |  |  |  |  |
| Existing businesses |  | 5.8 | 4.7 \% |  | (34.7) | (22.3)\% |  | (9.7) | (3.2)\% |
| Acquisitions |  | 2.2 | 1.8 \% |  | 2.1 | 1.4 \% |  | 42.3 | 14.2 \% |
| Foreign currency translation |  | 1.4 | 1.2 \% |  | 1.1 | 0.7 \% |  | 21.5 | 7.2 \% |
| Total |  | 9.4 | 7.7 \% |  | (31.5) | (20.2)\% |  | 54.1 | 18.2 \% |
| Three Months Ended October 1, 2010 | \$ 132.4 |  | \$ |  | 124.1 |  | \$ | 351.2 |  |
|  |  | p |  |  | TUSH Pera |  |  |  |  |

## Colfax Corporation

## Reconciliation of Projected 2010 Net Income Per Share to Adjusted Net Income Per Share <br> Amounts in Dollars <br> (Preliminary ${ }^{1}$ and unaudited)

EPS Range

Projected net income per share - fully diluted
Restructuring and other related charges incurred year-to-date
Estimated restructuring and other related charges ${ }^{2}$
Asbestos coverage litigation expenses
Asbestos liability and defense costs
Projected adjusted net income per share - fully diluted

| EPS Range |  |  |  |
| :---: | :---: | :---: | :---: |
|  |  |  |  |
| $\$$ | 0.38 | $\$$ | 0.43 |
|  |  |  |  |
|  | 0.15 |  | 0.15 |
|  | 0.02 |  | 0.02 |
|  | 0.20 |  | 0.20 |
|  | 0.08 |  | 0.08 |
|  |  |  |  |

${ }^{1}$ The preliminary projected net income per share for the year ended December 31, 2010 reflects management's best estimate of corrections related to the overstatement of the Company's pension liability as described in the Form 8-K filed with the SEC on October 25, 2010. Projected 2010 net income per share includes an after-tax benefit of $\$ .01$ per share for the estimated correction related to the first six months of 2010, compared to the historical results for that period as reported in the Company's Quarterly Report on Form 10-Q for the period ended July 2, 2010. Final results for the current year periods could change when the analysis of the pension matter is finalized.
${ }^{2}$ Represents estimated restructuring and other related charges for actions implemented through November 4, 2010.


